

**Hamburg  
Commercial  
Bank**



# **Investor Presentation**

## **HCOB Group Final Results 2022**

unchanged from preliminary figures

March 30<sup>th</sup>, 2023

# Agenda

1.

FINAL GROUP RESULTS

2.

FINAL RESULTS BUSINESS SEGMENTS

3.

SUPPLEMENTAL FINANCIALS

4.

APPENDIX & CONTACT

# 1. FINAL GROUP RESULTS

## FY 2022

# Highlights 2022

## Track record of well managed, profitable and focused bank lengthened amid challenging market

### Strong and persistent profitability

- ✓ Core earnings significantly strengthened, core NII up 14% yoy
- ✓ Strong RoA of 1.4% underpins successful transformation of business model
- ✓ Sound results across segments reflect focused new business approach

### Stringent strategy execution

- ✓ Diversification strategy successfully implemented (earnings, asset risk, funding)
- ✓ Operating platform strengthened by continued investments in IT and people
- ✓ Strong, resilient capital base (CET1 20.5%) post expected excess capital distribution

### Strengthened Resilience

- ✓ Fortress b/s to weather adverse macro environment and market turbulences
- ✓ Robust LLP buffers provide cushion against potential negative P/L effects
- ✓ Strong capital generation capacity and prudent capital consumption function

### Franchise

- ✓ Franchise of HCOB significantly strengthened post-privatization
- ✓ Sound new business 2022 with strong risk / return profile
- ✓ Customers value bank's expertise and solution-oriented approach

# Perspectives 2023

Key figures in %, unless stated

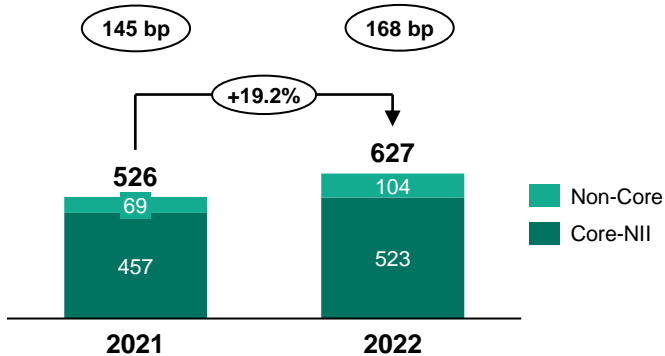
	2021	2022	Guidance 2023	Perspectives 2023	
<b>Profitability &amp; Efficiency</b>	<b>Profit before tax (€mn)</b>	299	363	~350	<ul style="list-style-type: none"> <li>▪ Leveraging successfully transformed business and operating model. Increasing operating leverage will provide for strong profitability metrics</li> <li>▪ Solid revenue growth due to tailwind from interest rate environment becoming increasingly visible, benefitting NIM and NII</li> <li>▪ Stringent cost management resulting in sound efficiency ratio, despite material investment in IT and people, enabling growth</li> </ul>
	<b>RoE post tax<sup>1</sup></b>	18.4	20.8	>11	
	<b>CIR</b>	50	44	45	
<b>Risk Management</b>	<b>NPE ratio</b>	1.4	1.2	1.3	<ul style="list-style-type: none"> <li>▪ Sound risk management, reflected increasingly diversified portfolio, sound asset quality and significant LLP overlays</li> <li>▪ Fortress b/s and strong capital position, also reflected in leverage ratio of 9.8%</li> </ul>
	<b>CET1 ratio</b>	28.9	20.5	>17	
<b>Credit Profile</b>	<b>Issuer Rating</b>	Baa1, pos.	Baa1, pos.	A3	<ul style="list-style-type: none"> <li>▪ Steadily strengthening credit profile and lengthened track record will lead to further improved rating position</li> </ul>

1) RoE after taxes based on 13% normalized CET1 ratio

# Revenues

## Net Interest Income and NIM<sup>1</sup>

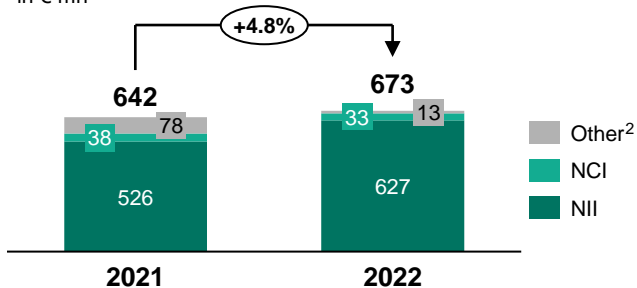
in € mn, in bp



- Strong increase in NII (+19%) highlights higher b/s productivity driven by b/s repositioning and disciplined approach to new business, supported by higher interest rate environment
- Further significant increase in NIM and NII expected for 2023 as higher rate environment will become fully effective
- Interest rate sensitivity of NII is +24mn € for +100bp parallel shift of forwards in 2023 (+33m € in 2024 / +57m € in 2025), with overall deposit beta assumed conservatively at 70%

## Total income

in € mn



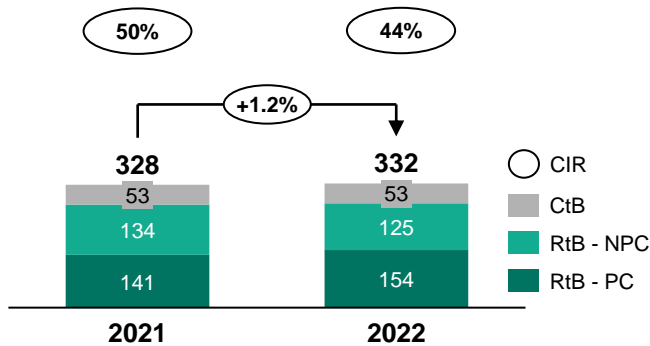
- Total income up by 4.8%, as very strong NII was partly compensated by NCI and other income
- Fee income moderately lower, in parts due to management fees for loan funds
- Other total income in 2021 benefitted from asset sales and pre-payment fees

1) NIM = Core NII divided by average balance sheet | 2) Other includes NTI / FVPL and other "Total income" line items not included in NII or NCI

# Operating Expenses, Other income and Other expenses

## Operating Expenses

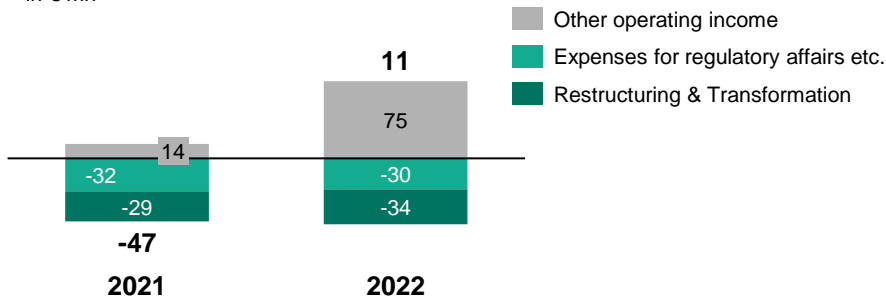
in € mn, in %



- Stable Opex, despite significant investments in IT and people and increasing inflationary headwinds
- CIR on track to improve below 40% target range

## Other operating income, other expenses and restructuring

in € mn

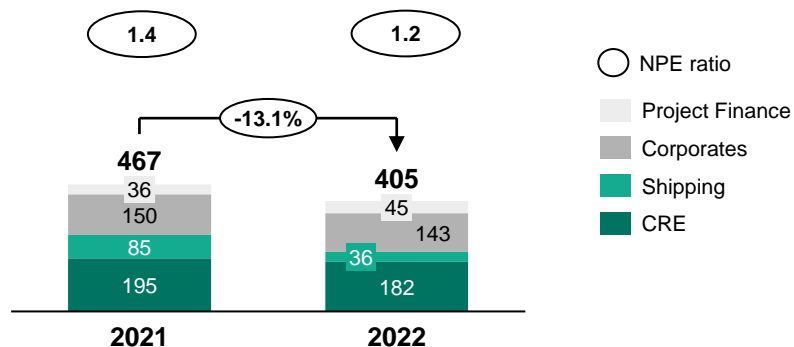
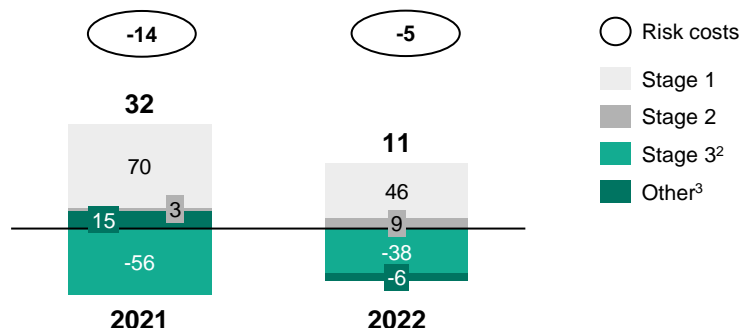


- Temporary Restructuring/Transformation costs for e.g. decommissioning of legacy IT and change of payment provider
- Regulatory costs essentially determined by bank levy
- Other operating income includes reversals of legal provisions and positive tax benefits due to reversal of tax provisions

# Credit Risk

## P&L view: credit loss expense & risk costs<sup>1</sup>

in € mn / bps



Key figures in %, unless stated

	YE 2021	YE 2022
NPE (€ mn)	467	405
NPE coverage ratio (AC)	55.8	68.9
NPE ratio	1.4	1.2
Total LLP b/s (€ mn)	446	414
thereof Overlay	186	144
Total LLP coverage	2.2	2.1
Stage 1 LLP b/s (€ mn)	68	75
Stage 1 coverage	0.4	0.4
Stage 2 LLP b/s (€ mn)	169	101
Stage 2 coverage	7.8	6.4
Stage 3 SLLP <sup>3</sup> b/s (€ mn)	209	238

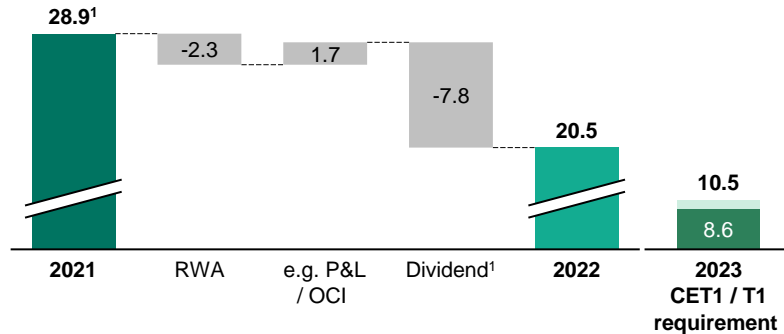
- Positive portfolio development reflected in lower NPE, reduced share of stage 2 loans (8.1% vs. 10.7% at YE 2021) and reversal of LLP (€ +11mn, -5bps risk costs)
- Robust level of risk coverage as total LLP on b/s cover 2.1% of total loan book. Coverage ratio<sub>AC</sub> increased to 69% (56% at YE 2021)
- Currently prudent view on YE 2023. High provisioning levels provide upside potential for YE 2022, in particular based on 144mn € LLP overlays being available

Rounding differences possible | 1) Risk Costs (Loan loss provisions / avg. loans) | 2) 3) Other incl. FX, Direct write-downs, non-substantial modifications, payments received on loans and advances previously written down



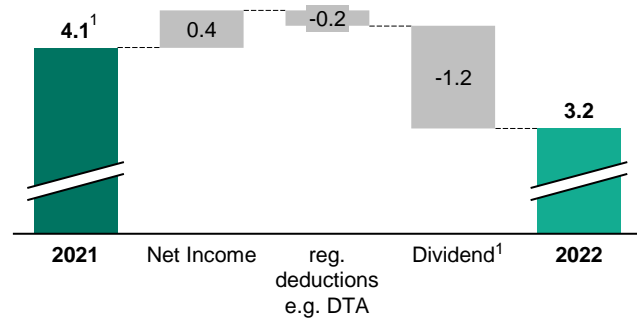
# Capital

## Drivers of CET1 ratio in %



- **Implementation of RWA model simplification** (A-IRB changed to F-IRB / CRSA) in Q1 led to an uplift of RWA for credit risks and more stable risk-weights going forward
- RWA growth from F-IRB model change in March (+2.3bn€) was partly compensated by asset allocation and rating improvements in the portfolio
- Overall, RWA increased from 14.0bn € to 15.4bn €

## Drivers of CET1 capital in € bn



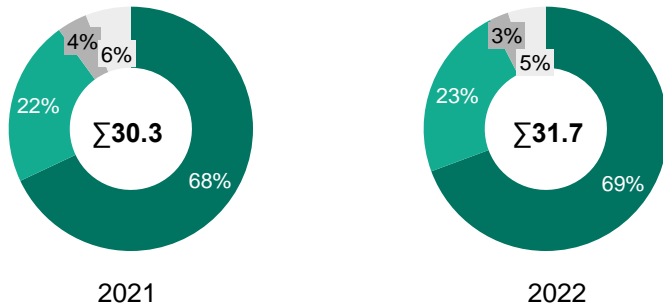
- Based on HCOB's dividend policy maintaining at least a CET1 capital ratio of 17%, a **dividend proposal of EUR 1.5bn €** is reflected in regulatory CET1 per YE 2022
- The resulting **CET1 capital ratio post dividend of 20.5%** includes a significant capital buffer over the regulatory requirements to support our business growth and capital generative business model even under adverse circumstances

1) dividend effect reflects that net income 2021 (rd. 350mn) was already voluntarily not included in 2021 capital

# Liquidity

## Funding Composition HCOB <sup>1</sup>

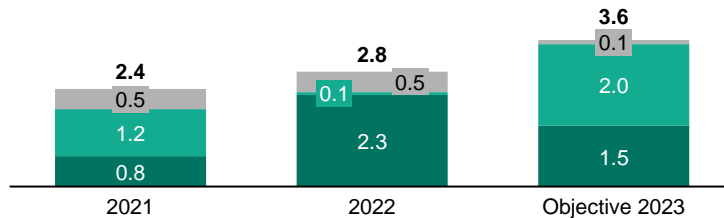
in € bn



■ Organic funding 
 ■ Unsecured / public covered 
 ■ Other liabilities 
 ■ TLTRO

## Long-term funding issuance

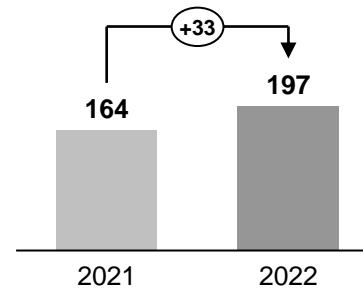
in € bn



■ Covered Bonds 
 ■ Senior Preferred 
 ■ Senior Non-Preferred

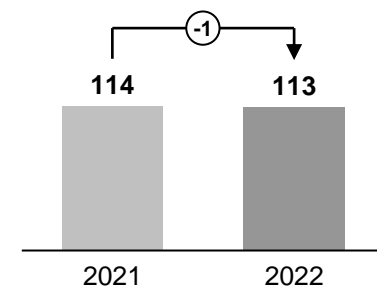
## LCR

in %



## NSFR

in %



- Funding strategy of HCOB focuses on increasing organic funding as it leverages bank's core business and leads to increased franchise value
- Going forward, share of organically sourced liabilities will be expanded further (e.g. by lower TLTRO, further leveraging of covered bond franchise and increase of deposits)
- **MREL ratio (TREA)** at 46.5%, well above regulatory requirements of 11.6% (incl. buffer requirements)

1) Organic funding includes funding instruments linked to HCOB's business model (Ship and Mortgage covered bonds, franchise customer deposits, and equity on b/s), but excludes unsecured issuances (SP or SNP), non-core deposits like interbank accounts and other liabilities as public financing or derivatives, repos and provisions or TLTRO

# Rating Position

## Key Credit Strengths

- ✓ Robust and resilient capitalization well above regulatory requirements and peers, with significantly increasing capital generation capacity
- ✓ Substantially de-risked and simplified asset portfolio underpinned by conservative new business with prudent risk appetite and improving diversification, amid macroeconomic uncertainty
- ✓ Strong coverage of credit risks
- ✓ Significant progress towards diversifying the funding base, extending the maturity profile & maintaining substantial liquidity buffer

## Upside Drivers

- Demonstrating underlying franchise strength, while lengthening track record for risk-adjusted profitability
- Continued diversification by reducing concentration risks from cyclical assets
- Further maturity extension and diversified funding

## Credit ratings: Moody's<sup>1</sup>

### Issuer Ratings

Deposit Rating	A3
Issuer Credit Rating (Long-Term)	A3 / stable
Short-term Debt	P-2
Stand-alone Rating	baa3

### Instrument Ratings (Unsecured Issuances)

"Preferred" Senior Unsecured Debt	A3
"Non-Preferred" Senior Unsecured Debt	Baa2
Subordinated Debt (Tier 2)	Ba1

### Instrument Ratings (Secured Issuances)

Mortgage Covered Bonds	Aaa
Ship Covered Bonds	Aa3

1) Latest publications by rating agencies available on Hamburg Commercial Bank's website: <https://www.hcob-bank.de/en/investoren/rating/rating/>;

# Sustainability

## HCOB Sustainability Guiding Principles

- 1 Taking on responsibility**  
 Carry out sustainable business activities as a lasting investment
- 2 ESG is part of the HCOB DNA**  
 Stringent & independent governance of ESG aspects, reflected in our business orientation
- 3 Financing sustainable activities**  
 Aim to increase financing of sustainable projects in accordance with UN SDG
- 4 Supporting sustainable transformation**  
 Support transformation of client's business model towards greater sustainability
- 5 Committed to climate protection**  
 Signatory of United Nations Principles for Responsible Banking (PRB)
- 6 Employees are key**  
 Motivated and qualified employees as key to achieve sustainability
- 7 Innovating sustainably**  
 Combine sustainability in operating business with technology, digitalization and innovation

## Environmental Targets 2025 and achievements 2022

Internal Green NB Production <sup>1</sup>	GHG emissions of scope 1 & 2
2025 target: >10% of net new business	2025 target: >20% reduction

- New loans & loan portfolio consistently evaluated based on internal ESG Scoring Tool
- ECB's 2022 Climate & Environmental (C&E) assessment with very good results
- Corporate footprint - further reduction of GHG emissions to come with new HQ building
- ESG-specific market and all-employee trainings – employee awareness increased

## Diversity Targets 2025 and achievements 2022

Female share in senior positions <sup>2</sup>	Female share bank-wide
2025 target: 33%	2025 targets: 40%

- HCOB strongly promotes equality and diversity
- Target anchored in managers' goals and objectives

## Outlook and Key Topics 2023

- Development of a Sustainable Finance Framework and segment specific climate strategies to support our clients' energy transition in the Bank's core franchises
- PCAF – first GHG emission reporting for entire portfolio to be completed
- Roadmap for Corporate Sustainability Reporting Directive (CSRD)
- IT Infrastructure for ESG data & coverage to be enhanced and continuously adapted

## Sustainability-Ratings

Sustainalytics	MSCI	Moody's	ISS ESG
13	BBB	46	C-

1) Indicative internal validation in accordance with economic criteria of EU Taxonomy on best effort basis, with calculations irrespective of clients' NFRD obligation; definitions are subject to change as industry and regulatory standards are further developed | 2) Senior experts and above

## 2. FINAL RESULTS BUSINESS SEGMENTS

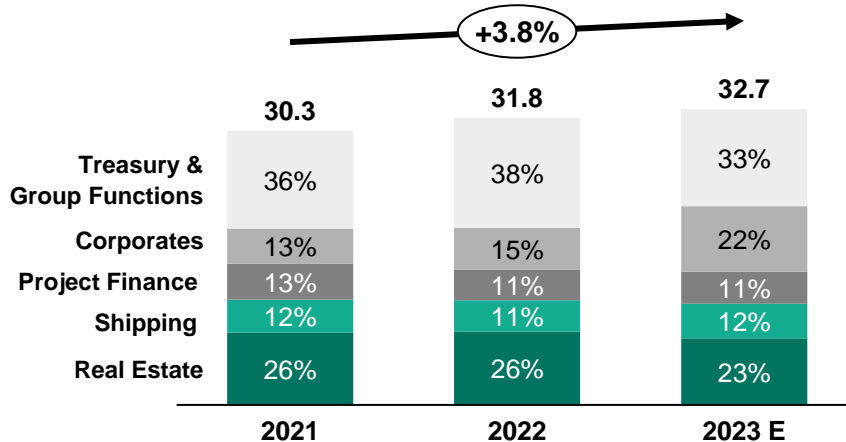
FY 2022

# Segment Overview 2022

Focus on franchise business and diversifying investments, cautious approach in cyclical asset classes (CRE, Shipping), expansion of International Corporates business

Real Estate	Shipping	Project Finance	Corporates	Treasury & Group Functions
→ Assets € 8.1bn	→ Assets € 3.5bn	→ Assets: € 3.4bn	→ Assets: € 4.6bn	→ Assets: € 12.2bn
→ Net Income € 74mn	→ Net Income € 77mn	→ Net Income: € 25mn	→ Net Income: € 42mn	→ Net Income: € 79mn

Asset allocation on B/S, in EUR bn / in %



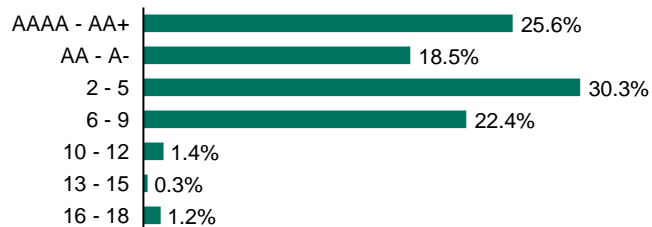
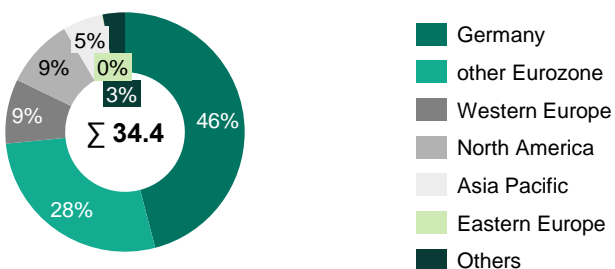
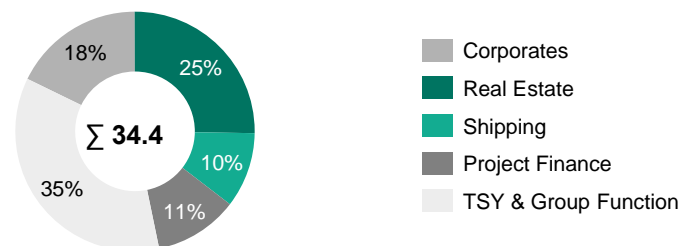
Rounding differences possible

- Business model based on strong franchise in Asset-Based Finance (ABF) being further enhanced by higher diversification while growing the b/s
- Diversified ABF: CRE, Shipping and Project Finance each with mix of different sub-sectors and moderate correlation
- Corporates driven by expansion of granular International Corporates exposures while maintaining focus in Northern German home region
- Streamlined Treasury with high quality investment portfolio and liquidity buffer

# Business model and portfolio overview

## Portfolio by asset-class, region and rating<sup>1</sup>

EAD in € bn / %



- In the Corporate segment, HCOB covers Northern German Corporates with a large portion of family-owned companies with typically long-standing HCOB relationships.

In European and North American markets, HCOB is an active lending partner to enablers of the energy transition, i.e. European companies that produce or operate technical solutions which enable end-users to reduce their carbon footprint
- Highly recognized German real estate specialist with strong market and client coverage, including both German and international clients
- Leading player in global ship financing focused on second-hand ships with superior risk/return dynamics, with a focus on Greek & German markets, selectively in Asia
- In Project finance, HCOB is a leader in digital infrastructure with strong, early-mover track record. Strong ESG footprint with renewable energy portfolio & capabilities
- Treasury & Group functions is providing client facing units and the bank with liquidity and capital market products and is managing the bank's central investment positions

1) Total exposure includes also 0.3% other unrated exposure such as receivables from third parties of the Bank's equity holdings

# Real Estate

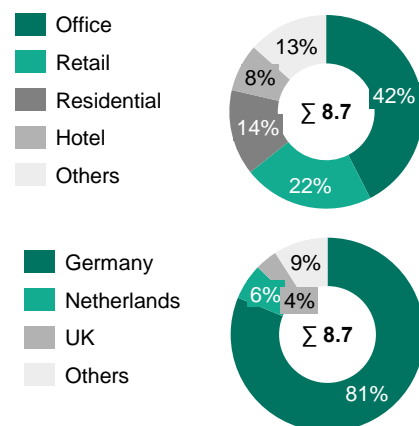
## Financials<sup>1</sup>

in € mn

	YE 2022	YE 2021
Total Income	175	203
Risk costs (expected loss) <sup>2</sup>	-10	-13
OpEx & regulatory costs	-80	-93
Net income after taxes	74	85
NIM in bps	214	207
Risk costs (expected loss - %) <sup>3</sup>	-0.13	-0.14
CIR in %	40	40
RoE <sup>4</sup> in %	11.4	15.4
Gross new business, in bn €	1.6	1.6

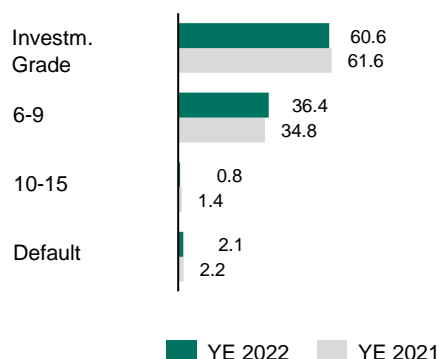
## Portfolio by segment and region

in € bn EAD / % (YE 2022)



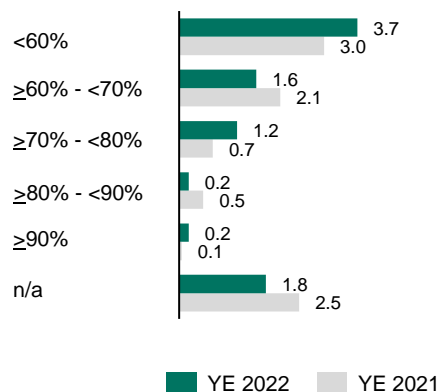
## Rating

distribution in %



## Portfolio LTV

in € bn EAD



## Strategic Positioning

- Highly recognized German real estate specialist with strong market and client coverage – franchise has view on ~1/3 of all new German CRE lending opportunities
- Financing of existing properties, refurbishments and developments
- Positioning to grow as ESG transition leader given expertise in refurbishments and developments
- HCOB differentiation through tailored offerings and entrepreneurial view on value-add deals
- Experienced market specialists with deep CRE expertise & experience enable above market risk-adjusted returns
- Sound risk metrics characterize portfolio (avg. stable LTV 59% vs. 60% YE 2021; DSCR 235%, Debt Yield 8.8%)



# Shipping

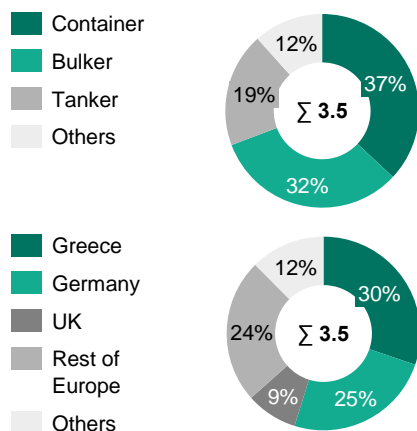
## Financials<sup>1</sup>

in € mn

	YE 2022	YE 2021
Total Income	177	142
Risk costs (expected loss) <sup>2</sup>	-6	-12
OpEx & regulatory costs	-83	-59
Net income after taxes	77	62
NIM in bps	400	303
Risk costs (expected loss - %) <sup>3</sup>	-0.15	-0.35
CIR in %	44	38
RoE <sup>4</sup> in %	19.4	18.3
Gross new business, in bn €	1.6	1.9

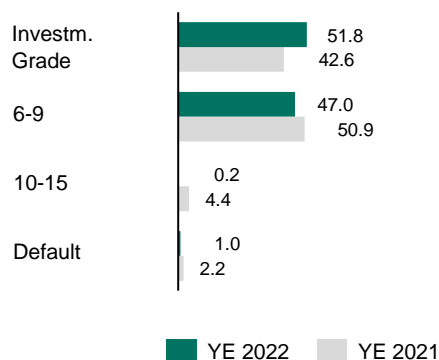
## Portfolio by segment and region

in € bn EAD / % (YE 2022)



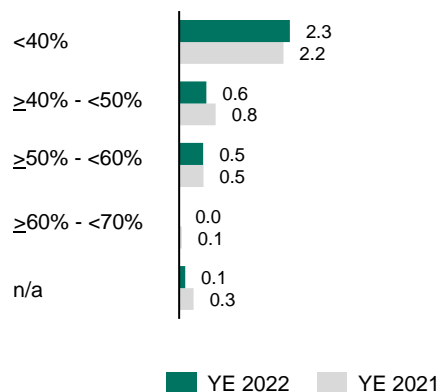
## Rating

distribution in %



## Portfolio LTV

in € bn EAD



## Strategic Positioning

- HCOB is a leading player in global ship financing with a focus on second-hand ships with superior risk/return dynamics
- Mix of asset-backed and corporate financings with a well-diversified portfolio of containers, bulkers and tankers
- Participating in ESG transition financing to achieve net-zero requirements
- Long relationships with high quality clients in Germany and Greece deliver privileged access to consistent deal flow
- Well-established business model focused on short durations (avg. maturity 2.3 years) & high collateral ship financings (avg. LTV 35% vs. 38% YE 2021) to reduce risks and quickly react to changing markets

# Project Finance

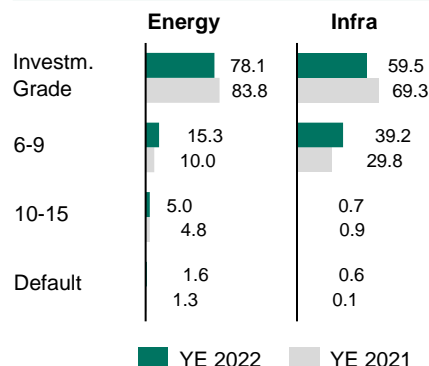
## Financials<sup>1</sup>

in € mn

	YE 2022	YE 2021
Total Income	70	74
Risk costs (expected loss) <sup>2</sup>	-6	-5
OpEx & regulatory costs	-35	-38
Net income after taxes	25	27
<i>NIM in bps</i>	174	136
<i>Risk costs (expected loss - %)<sup>3</sup></i>	-0.16	-0.12
<i>CIR in %</i>	45	45
<i>RoE<sup>4</sup> in %</i>	8.3	8.5
Gross new business, in bn €	0.7	0.7

## Rating

distribution in %

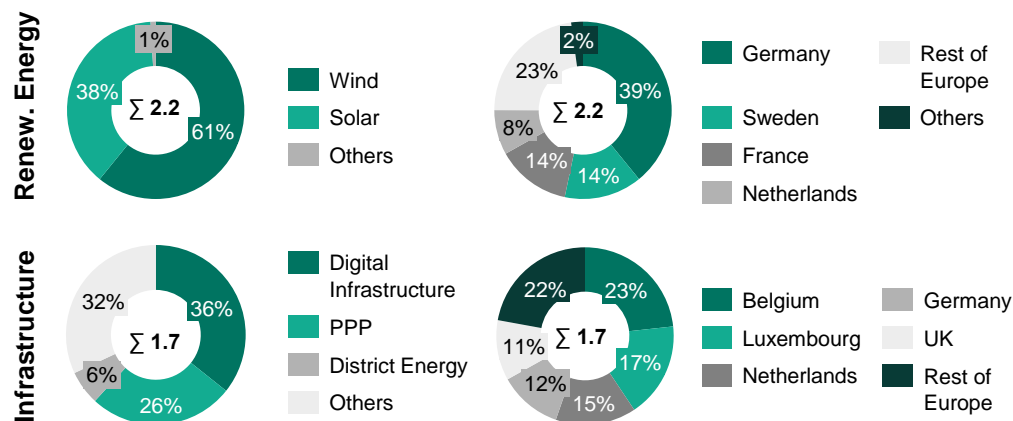


## Strategic Positioning

- Focused on financing attractive infrastructure and renewables projects in Western, Northern and Southern Europe
- Leader in digital infrastructure with strong, early-mover track record
- Strong ESG footprint with renewable energy portfolio & capabilities
- Broad client base in chosen segments with proprietary access to deal flow (developers, PE/ infrastructure funds, manufacturers, contractors, utilities & independent power producers)

## Portfolio by segment and region

in € bn EAD / % (YE 2022)



# Corporates

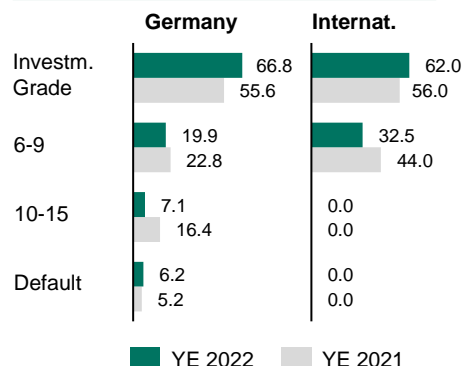
## Financials<sup>1</sup>

in € mn

	YE 2022	YE 2021
Total Income	125	106
Risk costs (expected loss) <sup>2</sup>	-19	-23
OpEx & regulatory costs	-58	-57
Net income after taxes	42	23
NIM in bps	306	246
Risk costs (expected loss - %) <sup>3</sup>	-0.46	-0.62
CIR in %	42	49
RoE <sup>4</sup> in %	8.4	4.9
Gross new business, in bn €	1.7	1.2

## Rating

distribution in %

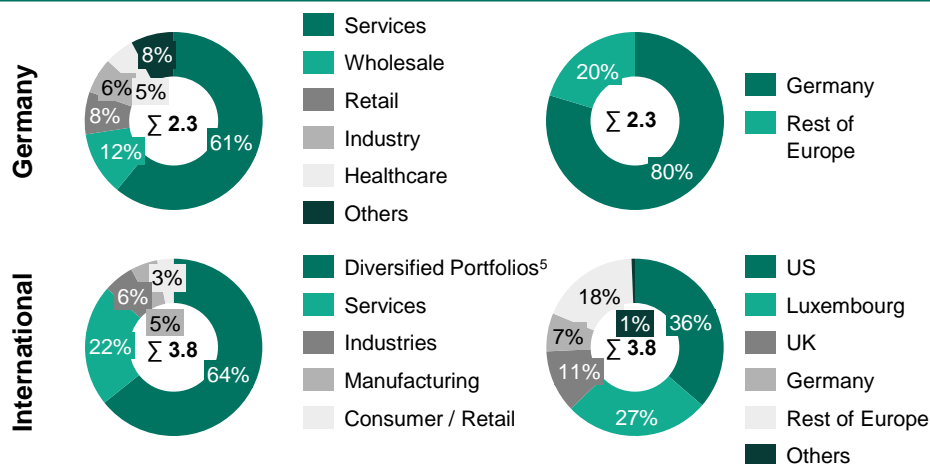


## Strategic Positioning

- Diversifying corporate strategies by German and International Corporates
- Focus on lending clients in Northern German region with service & expertise approach
- Large portion of clients in Germany are family-owned companies with typically long-standing HCOB relationships
- Diversified international approach with wide range of credit products, countries & sectors
- Highly skilled, lean and transaction-focused team with broad network to identify and capture market opportunities quickly in International Corporates
- Active lending partner to enablers of the energy transition, i.e. European companies that produce or operate technical solutions which enable end-users to reduce their carbon footprint

## Portfolio by segment and region

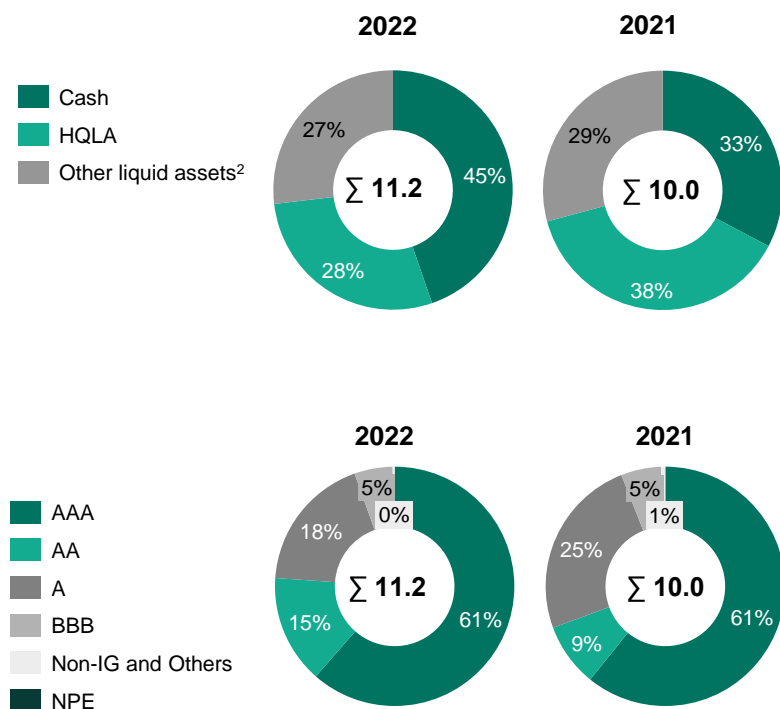
in € bn EAD / % (YE 2022)



# Treasury & Group Functions<sup>1</sup>

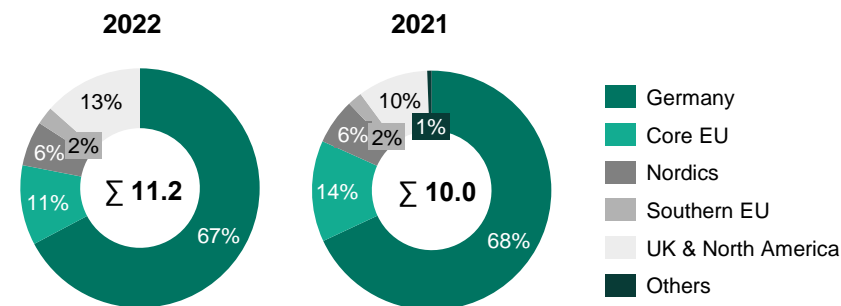
## Assets by instrument class and rating

in € bn / %



## Assets by region

in € bn / %



## Investment & ALM Book mainly focused on liquidity management, being of high credit quality

- Comfortable buffer of highly liquid assets (HQLA € 3.2bn and, in particular, Fed eligible € 0.7bn US Agency RMBS, mainly in line items financial investments and loans and advances (e.g., Public cover pool); very solid cash position (€ 5.0bn)
- Excellent credit quality: 76% are rated AAA / AA, 94% are A and better. High share of assets are ECB eligible HQLAs (€ 3.2bn, 28%), gradual shift towards more diversification and profitable assets

1) Assets excluding tax effects & CTA overfunding (€ 0.8bn included in Segment Treasury and Group Functions)  
 2) Include further financial investments (i.e., US Agency RMBS), cash collaterals & collaterals for cover pools

# 3. Supplemental Financials

## FY2022

# P&L

Profit & loss (in € mn)	YE 2022	YE 2021	Δ%
Net interest income	627	526	19
Net commission income	33	38	-13
Result from hedging	2	1	100
Result from financial instruments categorised as FVPL	9	37	-76
Net income from financial investments	-1	3	>-100
Result from the disposal of financial assets classified as AC	3	37	-92
<b>Total Income</b>	<b>673</b>	<b>642</b>	5
Loan loss provisions	11	32	66
<b>Total income after loan loss provisions</b>	<b>684</b>	<b>674</b>	1
Administrative expenses	-332	-328	1
Other operating result	75	14	>100
Exp. for reg. affairs, deposit guarantee fund, banking assoc.	-30	-32	-6
<b>Net income before restructuring and transformation</b>	<b>397</b>	<b>328</b>	21
Result from restructuring and transformation	-34	-29	-17
<b>Net income before taxes</b>	<b>363</b>	<b>299</b>	21
Income tax expense	62	52	-19
<b>Group net result</b>	<b>425</b>	<b>351</b>	21

- Total income (€ 673mn) driven by solid recurring earnings, in particular sound trend in NII and NIM; lower FVPL / AC disposal result, which benefited from positive valuation effects, early repayments and asset sales last year
- Moderate LLP reversal (€ 11mn net) due to sound risk development. LLP buffers remain (144mn € overlays) available to help mitigate potential ongoing challenging market environment
- OpEx stable (332mn €) reflect decisive cost management, mitigating investments in IT and people amid inflationary headwinds
- Other operating result includes reversals of legal provisions and positive tax benefits due to reversal of tax provisions

Key ratios	YE 2022	YE 2021	Δ
RoE before taxes <sup>1</sup>	17.8%	15.7%	2pts
RoE after taxes <sup>1</sup>	20.8%	18.4%	2pts
NIM <sup>2</sup> (in bps)	168	145	23bp
CIR	44%	50%	-6pts
Risk Costs <sup>3</sup> (in € mn)	-5	-14	9bp
NPE Coverage Ratio <sup>AC</sup>	69%	56%	13pts

- Overall, financial metrics include increasingly strong NIM, downward trend for CIR and sound RoE providing lengthening track record for strong profitability metrics

1) RoE before / after taxes based on a 13%-ratio of invested CET1 capital as reported; 8.6% RoE after taxes based on reported average IFRS capital as of 31.12.2022 | 2) NIM: Core NII / avg. B/S | 3) Risk Costs: LLP/ avg. loans

# Balance Sheet

Balance sheet (in € mn)	YE 2022	YE 2021 <sup>2</sup>	Δ%
Cash reserve	4,974	3,261	53
Loans and advances to banks	777	1,236	-37
Loans and advances to customers	19,592	20,198	-3
Loan loss provisions	-414	-446	-7
Trading assets	441	689	-36
Financial investments	5,490	4,524	21
Non-current assets held for sale and disposal groups	0	10	-100
Other assets	958	838	14
<b>Total assets</b>	<b>31,818</b>	<b>30,310</b>	<b>5</b>
Liabilities to banks	4,606	5,504	-16
Liabilities to customers	13,243	11,141	19
Securitised liabilities	7,065	6,704	5
Trading liabilities	335	289	16
Provisions	361	493	-27
Subordinated capital	930	921	1
Equity	5,165	4,717	9
Other liabilities	113	541	-79
<b>Total equity and liabilities</b>	<b>31,818</b>	<b>30,310</b>	<b>5</b>
<b>Key ratios</b>	<b>YE 2022</b>	<b>YE 2021</b>	<b>Δ</b>
CET1 capital <sup>1</sup> (in € bn)	3.2	4.1	-22%
RWA (in € bn)	15.4	14.0	10%
CET1 Ratio <sup>1</sup>	20.5%	28.9%	-8.5pts
Leverage Ratio <sup>1</sup>	9.8%	12.7%	-2.9pts
NPE Ratio	1.2%	1.4%	-0.2pts
NPE Coverage Ratio <sup>AC</sup>	69%	56%	13pts
LCR	197%	164%	33pts
NSFR	113%	114%	-1pts

- Following b/s structure improvement regarding profitability and resilience, b/s volume is now set for moderate growth
- Slightly lower loans & advances to customers reflect prudent steering and disciplined new business in challenging environment
- Increase in financial investments reflects more liquid b/s and diversification strategy
- Excellent capital position highlighted by strong CET1 ratio and leverage ratio
- Potential portfolio risks are well covered by total LLPs on b/s amounting to 2.1% of customer loan book
- Sound liquidity ratios (LCR, NSFR) and strong cash position reflect prudent liquidity steering

1) Voluntarily excludes results from FY 2021; FY 2022 post dividend I 2) PY figures adjusted in accordance with IAS 8; Other Assets/Provisions have been increased by € 39 mn

# Segment Reporting

in € mn / %	Real Estate		Shipping		Project Finance		Corporates		Treasury & Group Functions		Reconciliation		Group	
	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021
Net interest income	171	188	150	102	63	61	133	92	29	21	81	62	627	526
Net commission income	5	7	12	11	7	8	10	13	1	-0	-2	-1	33	38
Other income <sup>1</sup>	-1	8	15	29	-0	5	-18	1	50	115	-33	-80	13	78
<b>Total income</b>	<b>175</b>	<b>203</b>	<b>177</b>	<b>142</b>	<b>70</b>	<b>74</b>	<b>125</b>	<b>106</b>	<b>80</b>	<b>136</b>	<b>46</b>	<b>-19</b>	<b>673</b>	<b>642</b>
Risk costs (expected loss)	-10	-13	-6	-12	-6	-5	-19	-23	-0	-2	52	87	11	32
Administrative expenses (OpEx) & regulatory costs	-80	-93	-83	-59	-35	-38	-58	-57	-106	-113	0	0	-362	-360
Other operating result	0	0	0	0	0	0	0	0	75	14	0	0	75	14
Result from restructuring & transformation	0	0	0	0	0	0	0	0	-34	-29	0	0	-34	-29
Net income before taxes	85	97	88	71	29	31	48	26	15	6	98	68	363	299
Income tax expense	-11	-12	-11	-9	-4	-4	-6	-3	64	-1	30	81	62	52
<b>Net income after taxes</b>	<b>74</b>	<b>85</b>	<b>77</b>	<b>62</b>	<b>25</b>	<b>27</b>	<b>42</b>	<b>23</b>	<b>79</b>	<b>5</b>	<b>128</b>	<b>149</b>	<b>425</b>	<b>351</b>
Cost/income ratio (CIR - %)	40	40	44	38	45	45	42	49	65	71	n.a.	n.a.	44	50
NIM (bps)	214	207	400	303	174	136	306	246	12	12	n.a.	n.a.	168	145
RoE after taxes (%) <sup>2</sup>	11.4	15.4	19.4	18.3	8.3	8.5	8.4	4.9	41.7	2.3	n.a.	n.a.	20.8	18.4
Risk costs (expected loss - %)³	-0.13	-0.14	-0.15	-0.35	-0.16	-0.12	-0.46	-0.62	0.00	-0.02	n.a.	n.a.	0.04	0.10
Average segment assets - € bn	8.0	9.1	3.8	3.4	3.6	4.5	4.1	3.8	11.6	10.8	0.0	0.0	31.1	31.6
Average RWA - € bn	5.0	4.2	3.1	2.6	2.3	2.4	3.8	3.5	1.5	1.8	0.0	0.1	15.7	14.6
Loan loss provisions (income statement)	11	-43	16	72	-6	-7	-12	5	1	3	1	2	11	32

in € bn / %	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021
<b>Segment assets</b>	<b>8.1</b>	<b>8.0</b>	<b>3.5</b>	<b>3.7</b>	<b>3.4</b>	<b>3.9</b>	<b>4.6</b>	<b>3.9</b>	<b>12.2</b>	<b>10.7</b>	<b>0.0</b>	<b>0.1</b>	<b>31.8</b>	<b>30.3</b>
EAD	8.7	8.9	3.5	3.9	3.9	4.5	6.1	4.5	12.2	11.3	0.0	0.0	34.4	33.1
Risk Weighted Assets (RWA)	4.8	3.9	2.9	2.3	2.1	2.4	4.0	3.7	1.6	1.6	0.0	0.1	15.4	14.0
Loan loss provisions (balance sheet)	0.2	0.2	0.0	0.0	0.1	0.1	0.1	0.1	0.0	0.0	0.0	0.0	0.4	0.4
NPE Ratio (%)	2.1	2.2	1.0	2.2	1.2	0.8	2.3	3.3	0.0	0.0	n.a.	n.a.	1.2	1.4

1) HCOB considers in the internal management accounting OCI results in other income. As OCI results are not shown in P/L, they are reconciled in the column "Reconciliation". OCI result in Treasury (158mn€), mainly from CTA pension and revaluation reserve (securities). 1) 2) RoE after taxes based on a 13%-ratio of invested CET1 capital as reported | 3) Risk Costs (expected loss / b/s)



## Overview on Non-Recurring Items (Net Income)

in € mn	Client Business		Treasury & Group Functions		Reconciliation		Group	
	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021	YE 2022	YE 2021
Other operating income (tax audit)			29	14			29	14
Earn-out agreements			16	0			16	0
Release of legal provisions			14	5			14	5
Restructuring & Transformation			-34	-29			-34	-29
Other			0	22			0	22
Taxes (tax audit)			66	0			66	0
<b>Non-recurring items</b>	<b>0</b>	<b>0</b>	<b>91</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>91</b>	<b>12</b>

# KPI Overview 2019-2022

Capital	2019	2020	2021	2022
<b>IFRS Equity</b> (in €bn)	4.4	4.3	4.7	5.2
<b>Tangible Equity</b> (in €bn)	3.7	3.8	4.1	4.4
<b>CET1*</b> (in €bn)	3.9	4.2	4.1	3.2
<b>RWA</b> (in €bn)	21.0	15.5	14.0	15.4
<b>CET1 Ratio*</b> (in %)	18.5	27.0	28.9	20.5
<b>Total Capital Ratio*</b> (in %)	23.5	33.3	35.7	26.8
<b>Leverage Ratio*</b> (in %)	8.2	12.2	12.7	9.8
<b>MREL (TREA)</b> (in %)	54.7	56.7	70.5	46.5

Asset Quality / Liquidity	2019	2020	2021	2022
<b>NPE</b> (in €bn)	0.9	0.6	0.5	0.4
<b>NPE Ratio</b> (in %)	1.8	1.8	1.4	1.2
<b>LLP</b> (in €bn)	0.7	0.6	0.4	0.4
<b>NPE Coverage Ratio</b> (in %)	57.1	47.9	55.8	68.9
<b>LLP / Loan Book</b> (in %)	2.3	2.5	2.2	2.1
<b>LCR</b> (in %)	165	171	164	197
<b>NSFR</b> (in %)	114	111	114	113
<b>AE</b> (in %)	38	42	37	34

Profitability / Efficiency	2019	2020	2021	2022
<b>Profit before tax</b> (in €mn)	77	257	299	363
<b>Net Income</b> (in €mn)	12	102	351	425
<b>OpEx</b> (in €mn)	-413	-365	-328	-332
<b>RoE post tax @13%</b> (in %)	0.4	4.3	18.4	20.8
<b>RoA</b> (in %)	0.0	0.3	1.1	1.4
<b>CIR</b> (in %)	69	42	50	44
<b>NIM</b> (in bps)	75	117	145	168
<b>FTE</b>	1,482	1,122	919	868

Asset Allocation	2019	2020	2021	2022
<b>CRE</b> (in €bn)	12.5	9.5	8.0	8.1
<b>Shipping</b> (in €bn)	4.6	3.3	3.7	3.5
<b>Project Finance</b> (in €bn)	5.7	5.1	3.9	3.4
<b>Energy</b> (in €bn)	3.8	3.5	2.4	2.0
<b>Infrastructure</b> (in €bn)	1.8	1.6	1.6	1.4
<b>Corporates</b> (in €bn)	4.8	3.7	3.9	4.6
<b>TSY &amp; Group Functions</b> (€bn)	20.2	12.2	10.8	12.2
<b>Total Balance Sheet</b> (in €bn)	47.7	33.8	30.3	31.8

\* Voluntarily excludes results from FY 2021; FY 2022 post dividend

## 4. Appendix & Contact

# Management Board and Shareholder Structure



**Ian Banwell**  
CEO

- Born 1963 in Uganda (US-citizen)
- Chief Executive Officer (CEO) since October 2022
- Previously, since September 2020, Ian Banwell was Chief Financial Officer (CFO) and before (since April 2019) Chief Operating Officer (COO) of the bank



**Ulrik Lackschewitz**  
CRO and Deputy CEO

- Born in 1968 in Bro, Sweden
- Chief Risk Officer (CRO) since October 2015 and deputy CEO since December 2018
- Before that, Ulrik Lackschewitz was Group Head of Financial and Risk Control at NordLB (2011) and reported directly to the Management Board



**Marc Ziegner**  
CFO

- Born 1975 in Germany
- Chief Financial Officer (CFO) since October 2022
- Prior to this, Marc Ziegner was Managing Director Bank Steering at HCOB. He has held various positions of responsibility in the areas of bank management, finance and group controlling



**Christopher Brody**  
CIO

- Born 1968 in the US
- Chief Investment Officer (CIO) since July 2019
- From 2012 to June 2019 Christopher Brody was President and Chief Investment Officer of a US family office and from 2008 to 2011, he held the position of Chief Investment Officer at the Austrian bank BAWAG P.S.K.

## Ownership Structure<sup>1</sup>

Several funds initiated by <b>Cerberus Capital Management, L.P.</b>			One fund advised by <b>J.C. Flowers &amp; Co. LLC</b>	One fund initiated by <b>GoldenTree Asset Management LP</b>	<b>Centaurus Capital LP</b>	<b>BAWAG P.S.K.</b> <i>(inkl. P.S.K. Beteiligungsverwaltung GmbH)</i>	<b>HCOB</b> Current and former Management Board Members <i>(who are or were in office from November 2018)</i>
Promontoria Holding 221 B.V. 9.87%	Promontoria Holding 231 B.V. 13.86%	Promontoria Holding 233 B.V. 18.69%	JCF IV Neptun Holdings S.à r.l.	GoldenTree Asset Management Lux S.à r.l.	Chi Centauri LLC	Bank für Arbeit und Wirtschaft und Österreichische Postsparkasse Aktiengesellschaft	
42.41%			34.93%	12.47%	7.48%	2.49%	0.20%

1) Percentages include rounding differences

# Disclaimer

The market and other information contained in this presentation is for general informational purposes only. This presentation is not intended to replace either your own market research or any other information or advice, in particular of a legal, tax or financial nature. This presentation does not contain all material information needed to make important financial decisions, in particular investment decisions, and may differ from information and estimates from other sources/market participants. The presentation is neither an offer nor a solicitation to buy or sell securities of or other forms of investment in Hamburg Commercial Bank AG or other companies, nor does it constitute any advice or recommendation to that effect. In particular, it is not a prospectus. Investment decisions relating to securities or other forms of investment of Hamburg Commercial Bank AG or other companies should not be based on this presentation. Hamburg Commercial Bank AG points out that the market information presented herein is only intended for professional, financially experienced investors who are able to assess the risks and opportunities of the market(s) discussed and obtain comprehensive information from a number of different sources.

The statements and information contained in this presentation are based on information that Hamburg Commercial Bank AG has researched or obtained from generally accessible sources. While Hamburg Commercial Bank AG generally regards the sources used as reliable, it cannot assess such reliability with absolute certainty. Hamburg Commercial Bank AG did not verify factual accuracy of the individual pieces of information from these sources.

Furthermore, this presentation contains estimates and forecasts based on numerous assumptions, projections and subjective assessments made by Hamburg Commercial Bank AG, as well as outside sources, and only represents non-binding views regarding markets and products at the time the estimate/forecast was prepared. This presentation contains forward-looking statements. These forward-looking statements are based on assumptions and conclusions based on information available to Hamburg Commercial Bank AG at the time this presentation was prepared. These statements are based on a series of assumptions that relate to future events. The occurrence of future events is subject to uncertainty, risks and other factors, many of which are beyond Hamburg Commercial Bank AG's control (e.g. market fluctuations, unexpected market developments in Germany, the European Union or the United States, etc.). Actual events may therefore differ considerably from the forward-looking statements and may result in a forward-looking statement proving to be unfounded at a later date. Hamburg Commercial Bank AG does not enter into any obligation to update the information contained in this presentation except as may be required by applicable law.

Hamburg Commercial Bank AG and its employees and executive bodies provide no guarantee, despite exercising due care, that the information and forecasts provided are complete, up-to-date or accurate. Neither Hamburg Commercial Bank AG nor its executive bodies, employees, advisers or representatives shall be liable for any direct or indirect losses or other damage that may arise from the use of this presentation, excerpts from this presentation or its contents, or for loss or damage that otherwise arises in connection with this presentation to the extent such limitation or exclusion is permitted under applicable law.

This presentation may only be distributed in jurisdictions where such distribution is not unlawful and only in compliance with the statutory provisions that apply in the relevant countries, and individuals in possession of this presentation should familiarize themselves with the applicable local provisions. Hamburg Commercial Bank AG points out that the presentation is intended for the recipient and that the distribution of this presentation or information contained herein to third parties is prohibited. In particular, this presentation may not be used for advertising purposes. Losses incurred by Hamburg Commercial Bank AG as the result of the unauthorized distribution of this presentation or any of its contents to third parties are to be fully compensated for by the distributor. Such person must hold Hamburg Commercial Bank AG harmless from any third-party claims resulting from the unauthorized distribution of this presentation and from all legal defense costs incurred in connection with such claims. This applies, in particular, to the distribution of this presentation or information contained herein to persons located in the United States.

For the purpose of this disclaimer, "presentation" includes not only this document but also any oral presentation, questions-and answers as well as any other written or oral material accompanying the presentation or provided in connection with the presentation. Upon receiving such material, the recipients shall be bound by the limitations set out in this disclaimer.

## **Management system and defined management indicators of the IFRS Group**

The Bank's integrated management system is aimed at the management of key value drivers on a targeted basis. The Bank (which was operating under the name HSH Nordbank AG up until February 4, 2019) uses a risk-adjusted key indicator and ratio system for this purpose that ensures that the Overall Bank are managed in a uniform and effective manner. The Hamburg Commercial Bank Group is managed mainly on the basis of figures for the Group prepared in accordance with the International Financial Reporting Standards (IFRS) and/or the relevant prudential rules.

Within the management reporting framework, the Bank focuses on the most important management indicators for the individual value drivers of the IFRS Group. On the one hand, the focus is on how these key indicators changed compared to the previous year and, on the other, on how they are expected to change in the future. The combined management report within the Annual Report 2021 contains further information on the management system and defined management parameters of the Hamburg Commercial Bank Group as well as disclosures.

# Glossary – key ratios

Key ratio	Abbreviation	Numerator	Denominator
Return on Equity before taxes	RoE before taxes	Net income before taxes	Average CET1 capital (based on a 13%-ratio of invested CET1 capital)
Return on Equity after taxes	RoE after taxes	Net income after taxes (Group net result)	Average CET1 capital (based on a 13%-ratio of invested CET1 capital)
Return on Assets	RoA	Net income after taxes (Group net result)	Average total assets
Net Interest Margin	NIM	Core net interest income	Average balance sheet volume
Cost Income Ratio	CIR	Administrative expenses	Total income + other operating result
Risk Costs	RC	Loan loss provisions in P/L	Average loans and advances
Risk Costs (Expected Loss)	Risk Cost <sub>EL</sub>	Standard risk costs based on annualized expected loss	Average loan volume
Total risk coverage of loan book	-	Total stock of loan loss provisions	Total loans and advances
Non-Performing Exposure ratio	NPE ratio	Total non-performing exposure (EAD)	Total exposure (EAD)
Non-Performing Exposure (at cost) Coverage ratio	NPE Coverage Ratio <sub>AC</sub>	Loan loss provisions (stage 3) recognized on Non-performing exposure categorized AC	Non-performing exposure (EAD) categorized AC
Debt Yield	DY	Net operating income	Total loan amount
Loan-To-Value Ratio	LTV Ratio	Credit volume	Value of loan collaterals

# List of acronyms

Acronyms	Long term
ABF	Asset Based Finance
AC	At Cost
ALM	Asset Liability Management
AT1	Additional Tier 1
Avg. or Ø	Average
b/s	balance sheet
bps	basis points
CET1	Common Equity Tier 1 (IFRS)
CIR	Cost-Income-Ratio
CRE	Commercial Real Estate
CRR	Capital Requirements Regulation
CRSA	Credit Risk Standard Approach
ctb	change-the-bank
Δ	Delta
EAD	Exposure at Default
ESG	Environmental, Social, Governance
FVPL	Fair Value Through Profit or Loss
FY	Full Year
H1	First Half Year
H2	Second Half Year
IRB-A	Advanced internal-rating-based approach
IRB-F	Foundation Internal Rating Based Approach
LGD	Loss Given Default
LCR	Liquidity Coverage Ratio
LLP	Loan Loss Provisions
LTV	Loan to Value

Acronyms	Long term
MREL	Minimum Requirement for Own Funds and Eligible Liabilities
NI	Net Income
NII	Net Interest Income
NCI	Net Commission Income
NIM	Net Interest Margin
NPE	Non-Performing Exposure
NSFR	Net Stable Funding Ratio
NTI	Net Trading Income
OCI	Other Comprehensive Income
OpEx	Operating Expenses / Administrative Expenses
PBT	Profit Before Taxes
PD	Probability of Default
P&L	Profit & Loss
POCI	Purchased or Originated Credit Impaired
RoA	Return on Assets
RoE	Return on Equity
rtb	run-the-bank
RWA	Risk-Weighted Assets
SLLP	Single Loan Loss Provision
SNP	Senior-Non-Preferred
SP	Senior-Preferred
SREP	Supervisory Review and Evaluation Process
TLTRO	Targeted Longer-Term Refinancing Operations
TREA	Total Risk Exposure Amount
TSY	Treasury
YE	Year End
YoY	Year-on-year

# Contacts

## Ian Banwell

CEO

## Marc Ziegner

CFO

Hamburg Commercial Bank AG  
Gerhart-Hauptmann-Platz 50  
D-20095 Hamburg

---

## Ralf Löwe

Head of Treasury / Investor Relations

Tel. no.: +49 (0) 171 487 5532  
Ralf.Loewe@hcob-bank.com

Hamburg Commercial Bank AG  
Gerhart-Hauptmann-Platz 50  
D-20095 Hamburg

---

## Hagen Wiesner

Head of Group Controlling

Tel. no.: +49 (0) 40 3333 10961  
Hagen.Wiesner@hcob-bank.com

Hamburg Commercial Bank AG  
Gerhart-Hauptmann-Platz 50  
D-20095 Hamburg

---

## Dr. Matthias Umlauf

Rating Agency Relations

Tel. no.: +49 (0) 40 3333 13135  
Matthias.Umlauf@hcob-bank.com

Hamburg Commercial Bank AG  
Gerhart-Hauptmann-Platz 50  
D-20095 Hamburg

---