

**Hamburg
Commercial
Bank**

Investor Presentation

IFRS Group Result as at 30 June 2021

19th August 2021

Agenda

1.

READY FOR THE FUTURE

Transformation in completion, BdB entrance envisaged

2.

FINANCIAL GROUP RESULTS

H1 2021

3.

SEGMENT OVERVIEW

H1 2021

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HCOB AT A GLANCE

A private commercial bank and specialist financier

5.

APPENDIX

1. READY FOR THE FUTURE

Transformation in completion, BdB entrance envisaged

Comprehensive transformation following privatization delivering one of the best performing banks in Germany¹

(Figures as of June 30, 2021 – Half Year Results)

Financials

€ 194 million

Net Income

19.8%²

*Return on Equity
(After-Tax)*

136bp

*Net-interest
margin*

45%

Cost-income ratio

Capital Management

29.6%

CET1 Ratio

€ 4.6 billion

Tangible Equity

13.2%

Leverage ratio

Leading German bank in terms of Profitability, Operational Efficiency & Capital Strength

Highlights 1H21

Transformation

- Nearing completion of 3 year transformation program...ahead of schedule
- Comprehensive restructuring of balance sheet and cost base...proving that aggressive restructuring programs can be successfully implemented in Germany
- Positioned as one of Germany's most operationally efficient banks...continuing to invest in IT Transformation for further efficiencies and scalability

Earnings

- € 194mn net income in 1H21...well ahead of prior guidance
- 19.8% ROE based on 13% CET1 ratio...8.7% ROE on average IFRS capital
- NIM expansion continues...136 bps NIM b/s in 1H21 (vs. 113 bps in H1 2020)
- Full effects of cost restructuring being reflected in 2021... € 153mn OPEX in 1H21 (down 15%)
- Strong segment results, with all lending segments improving in returns

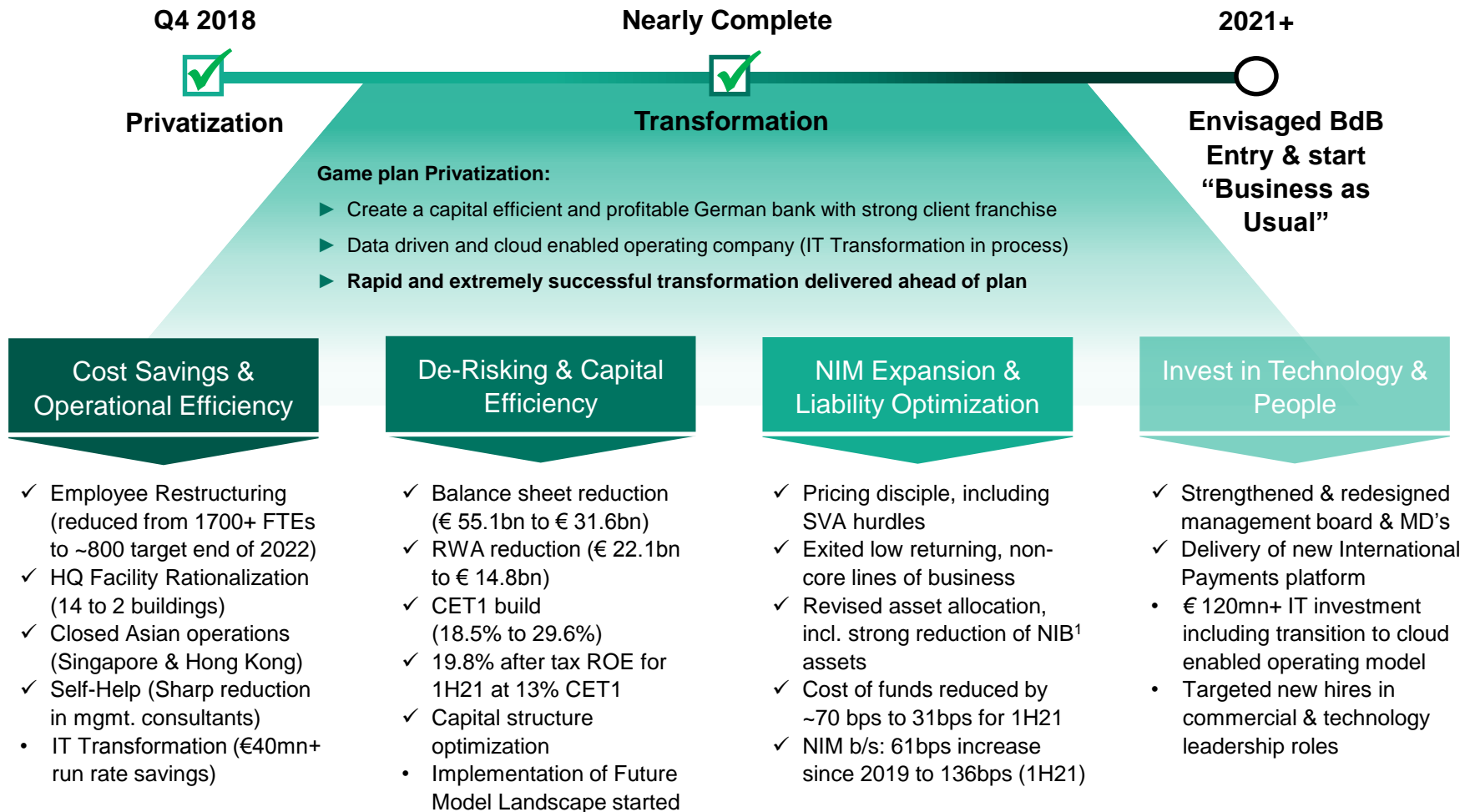
Balance Sheet & Capital

- De-risking efforts & improved profitability deliver one of the best capitalized banks in Europe, 29.6% CET1 (vs. 27.0% at YE20)
- Successful issuance of 5 year senior preferred benchmark bond (€ 500mn)
- Resilient under ECB stress test¹...Top quadrant of banks for CET1 & leverage ratios under stress following adverse stress scenario
- Capital levels well in excess of SREP requirements

Outlook

- Very well positioned for BdB entry following 2021
- Rating agencies reflecting improved profile...Moody's upgraded stand-alone rating (BCA) by 1 notch to ba1, lifting issuer rating to Baa1, "positive". S&P improved outlook to "developing"
- Investing in our core franchises...Real Estate, Shipping and Project Finance & Corporates
- New segment reporting for 1H21 to improve transparency & rationale for capital allocation, including positive diversification & improved risk-return profile on ~€ 30bn b/s

HCOB Transformation nearing completion...building track record of execution and consistently delivering on our commitments



Transformation delivering SVA positive business model

Pillars of our transformation yield significant change in performance – 3 year transformation ahead of schedule

| (Figures in €) | | 2019 | 2020 | 1H21 | 1H21 vs. 2019 | Comments |
|---|--|-------|-------|------|---------------|--|
| Increase Profitability & Returns | Net Interest Margin¹ (bps) | 75 | 117 | 136 | +61 bps | <ul style="list-style-type: none"> • Strict pricing discipline, improved asset allocation and b/s efficiency, and reduced funding costs (both smaller b/s & reduced cost of funds) • 1H21 performance with limited one-time effects |
| | Net Income (mn) | 12 | 102 | 194 | > 100% | |
| | Return on Equity² (%) | 0.4 | 4.3 | 19.8 | +19.4 pts | |
| Reduce Expenses | Headcount³ (FTEs) | 1,482 | 1,122 | 947 | -36% | <ul style="list-style-type: none"> • Comprehensive restructuring, lead by organizational & process efficiencies • Continuing to invest in IT Transformation to deliver 40mn+ cost savings & scalable operating platform |
| | Cost-Income Ratio (%) | 69 | 42 | 45 | -24 pts | |
| De-risk & Build Capital | Total Assets⁴ (bn) | 47.7 | 33.8 | 31.6 | -34% | <ul style="list-style-type: none"> • De-risking started in 2019, including selective new business & prolongations • Proactive NPE action plans keep NPE ratio flat despite Covid-19 impact and smaller b/s • Excellent capital position & substantial buffer to SREP requirements • Very well positioned for BdB entry |
| | Tangible Equity (bn) | 4.4 | 4.3 | 4.6 | +5% | |
| | RWA (bn) | 21.0 | 15.5 | 14.8 | -30% | |
| | NPE Ratio⁵ (%) | 1.8 | 1.8 | 1.9 | +0.1 pts | |
| | CET1 Ratio (%) | 18.5 | 27.0 | 29.6 | +11.1 pts | |
| | Leverage Ratio (%) | 8.2 | 12.2 | 13.2 | +5.0 pts | |

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1) Net Interest Margin equals core Net Interest Income divided by average balance sheet | 2) ROE after taxes based on a 13%-ratio of invested CET 1 capital; 8.7% ROE after taxes based on reported average IFRS capital as of 30/06/2021 (2.3% as of 31/12/2020) |

3) Headcount: 1,716 FTEs as of YE18. 45% decrease from YE18 to 1H21 | 4) Total Assets: € 55.1bn at YE18. 43% decrease from YE18 to 1H21 |

5) 2019 figures including events after reporting date

Guidance 2021/22 – HCOB focusing on recurring profitability & projecting higher Net Income for 2021

(Figures in €)

| | 2020 | 2021e | 2022e | | |
|---|---|-------|-------|-------|--|
| Increase Profitability & Returns | Total Income (mn) | 656 | ~600 | >600 | <ul style="list-style-type: none"> • Core income supported by NIM b/s expansion to >150bp (YE) & improving asset mix with increased share of productive assets on smaller b/s • Benefits of cost restructuring realized in run rate • Revised guidance for net income 2021 from >€ 200mn to >€ 250mn |
| | Net Income (mn) | 102 | >250 | >250 | |
| | Return on Equity¹ (%) | 4.3 | >12.0 | >12.0 | |
| Reduce Expenses | Headcount (FTEs) | 1,122 | ~900 | ~800 | <ul style="list-style-type: none"> • Strict cost management continues driven by employee restructuring & reduced facility footprint while investing in IT • Moving towards target CIR driven by recurring income, not one-offs |
| | Cost-Income Ratio (%) | 42 | ~50 | 40-42 | |
| De-risk & Build Capital | Total Assets (bn) | 33.8 | ~30 | ~30 | <ul style="list-style-type: none"> • Strict return thresholds...build/grow SVA positive asset classes...exit lower performing segments • RWA increase due to change in rating model landscape, main impact to be reflected in 2022 • Stable asset quality & resilient capital levels • Strong capital & recurring earnings reduce the economic rationale for issuing an AT1 bond medium term |
| | Tangible Equity (bn) | 4.3 | >4.6 | >4.9 | |
| | RWA (bn) | 15.5 | ~15 | ~18 | |
| | NPE Ratio (%) | 1.8 | <2.0 | <2.0 | |
| | CET1 Ratio (%) | 27.0 | ~30 | ~25 | |

1) ROE after taxes based on a 13%-ratio of invested CET 1 capital

Recent upgrade by Moody's to Baa1 reflects excellent capital position, de-risked portfolio and strong profitability trajectory

Key Credit Strengths

- ✓ Robust and resilient capitalization, well above regulatory requirements and peers
- ✓ Substantially de-risked and simplified asset portfolio underpinned by legacy disposals and conservative new business with prudent risk appetite and improving diversification, amid macroeconomic uncertainty
- ✓ Strong coverage of credit risks
- ✓ Progress towards diversifying the funding base, extending the maturity profile & maintaining substantial liquidity buffer
- ✓ Demonstrated expertise of owners drives best practices

Upside Drivers

- Demonstrating underlying franchise strength, with further improvement in risk-adjusted profitability
- Continued diversification by reducing concentration risks from cyclical assets
- Further maturity extension and diversified funding
- Admission to BdB's (Association of German Banks) Deposit Guarantee Fund (ESF)

| Ratings Overview ¹ | Moody's | S&P |
|---|-----------------|------------------|
| Issuer Ratings | | |
| Deposit Rating | Baa1 | – |
| Issuer Credit Rating (Long-Term) | Baa1 / positive | BBB / developing |
| Short-term Debt | P-2 | A-2 |
| Stand-alone Rating | ba1 | bbb- |
| Instrument Ratings (Unsecured Issuances) | | |
| “Preferred” Senior Unsecured Debt | Baa1 | – |
| “Non-Preferred” Senior Unsecured Debt | Baa2 | – |
| Subordinated Debt (Tier 2) | Ba2 | – |
| Instrument Ratings (Secured Issuances) | | |
| Mortgage Covered Bonds | Aa1 | – |
| Ship Covered Bonds | A2 | – |

1) Latest publications by rating agencies available on Hamburg Commercial Bank's website: <https://www.hcob-bank.de/en/investoren/rating/rating/>

Strong financials well above German peers – HCOB with excellent metrics for capital and profitability

In %

| Key Metrics | Ratios (in %) | HCOB | | GER | Deutsche Bank | Commerzbank | Aareal Bank | Deutsche Pfandbriefbank | IKB Deutsche Industriebank | BayernLB | EU |
|------------------|--|------------------|-----------------|------|---------------|-------------|-------------|-------------------------|----------------------------|----------|------|
| | | H1 2021 | Target 2022 | | | | | | | | |
| Capital | CET1 ratio | 29.6 | ~25 | 16.2 | 13.2 | 13.4 | 19.2 | 15.4 | 14.8 | 15.6 | 15.6 |
| | Leverage ratio | 13.2 | >12 | 5.0 | 4.8 | 4.6 | 5.7 | 5.9 | 7.5 | 4.4 | 5.6 |
| Asset Quality | NPE / NPL ratio | 1.9 ¹ | <2 ¹ | 1.2 | 1.4 | 0.8 | 6.0 | 0.9 | 1.8 | 0.5 | 2.5 |
| Liquidity | LCR | 170 | ~140 | 166 | 143 | - | >100 | >150 | 205 | - | 174 |
| Profitability | CIR | 45 | 40-42 | 73 | 78 | 82 | 45 | 39 | 60 | 55 | 64 |
| | ROE ² | 19.8 | >12 | 4.7 | 6.5 | -3.8 | 1.9 | 6.0 | 8.8 | 9.5 | 7.6 |
| | NIM | 1.4 | >1.5 | 1.0 | 1.2 | 0.9 | 1.2 | 0.8 | 1.3 | 0.7 | 1.3 |
| Long-Term Rating | Moody's / S&P | Baa1 / BBB | A3 / BBB+ | | A2 / BBB+ | A1 / BBB+ | A3 / - | - / BBB+ | Baa1 / - | Aa3 / - | |
| Profitability | ✓ Key profitability metrics (CIR, ROE, NIM) well above German peers, due to selective new business, NIM expansion, B/S optimization & decreasing funding costs – expanding successfully started track record will be major rating driver | | | | | | | | | | |
| Capital | ✓ Excellent capitalization, well above average for higher-rated peers, excess capital will be managed over time | | | | | | | | | | |
| Asset Quality | ✓ De-risked, sound, well-performing portfolio with manageable exposure in key Covid-19 impacted sectors & strong loss coverage | | | | | | | | | | |
| Liquidity | ✓ Substantial liquidity buffer provide robust cushion for adverse scenarios, funding structure increasingly diversified | | | | | | | | | | |

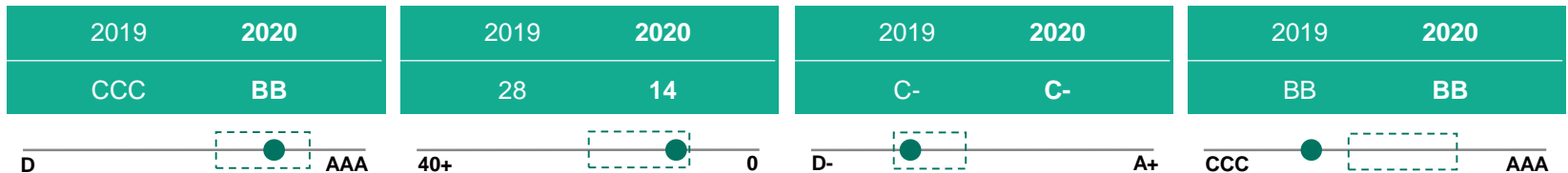
HCOB outperforming German financial institutions... expanding leadership position in H1 2021

| FY 2020 Figures ¹ | Size | | | Capital Position | | | Profitability | | | Rating ² | | |
|-----------------------------------|------------------------|---------------------------|----------------|------------------|-------------|----------------------------|---------------|------------|-----------|---------------------|--|--|
| | Total Assets (€ mn) | Tangible Equity (€ mn) | CET1 FL (%) | ROE (post, %) | CIR (%) | Net Interest Margin (%) | Moody's | S&P | Fitch | | | |
| Top 20 Banks | | | | | | | | | | | | |
| Deutsche Bank | 1,325,259 | 55,471 | 13.6 | 3.3 | 88.3 | 1.3 | A2 | BBB+ | BBB | | | |
| DZ Bank | 594,573 | 28,473 | 13.2 | 3.4 | 65.4 | 0.8 | Aa1 | A+ | AA- | | | |
| KfW | 546,384 | 31,625 | 14.8 | 1.7 | 41.8 | 0.5 | Aaa | AAA | AAA | | | |
| Commerzbank | 506,916 | 27,180 | 15.2 | -11.9 | 81.5 | 1.4 | A1 | BBB+ | WD | | | |
| HypoVereinsbank | 338,124 | 17,867 | 15.9 | 3.8 | 60.5 | 0.9 | A2 | BBB+ | BBB | | | |
| LBBW | 276,449 | 13,814 | 14.8 | 1.3 | 70.4 | 0.7 | Aa3 | NR | A- | | | |
| BayernLB | 256,271 | 11,432 | 14.7 | 4.3 | 66.0 | 0.7 | Aa3 | NR | A- | | | |
| Helaba | 219,325 | 8,708 | 14.7 | 5.6 | 73.5 | 0.6 | Aa3 | A- | A+ | | | |
| NRW.Bank | 155,787 | 18,990 | 43.9 | 0.0 | 47.0 | 0.5 | Aa1 | AA | AAA | | | |
| NordLB | 139,619 | 5,699 | 16.1 | -4.6 | 71.7 | 0.7 | A3 | NR | A- | | | |
| Landwirt. Rentenbank | 95,287 | 4,662 | 13.1 | 0.7 | 28.2 | 0.3 | Aaa | AAA | AAA | | | |
| DekaBank | 85,509 | 5,463 | 18.5 | 3.8 | 70.2 | 0.2 | Aa2 | A | NR | | | |
| Deutsche Pfandbriefbank | 58,859 | 3,254 | 16.1 | 4.7 | 42.2 | 1.0 | NR | BBB+ | WD | | | |
| Hamburger Sparkasse | 55,157 | 3,543 | 13.3 | 0.3 | 93.0 | 1.3 | Aa2 | NR | A+ | | | |
| Münchener Hyp | 48,558 | 1,598 | 20.6 | 2.5 | 54.0 | 0.8 | Aa3 | NR | AA- | | | |
| Aareal Bank | 45,478 | 2,760 | 20.4 | -2.6 | 44.2 | 1.4 | A3 | NR | BBB+ | | | |
| Berlin Hyp | 27,021 | 1,323 | 13.4 | 0.0 | 52.9 | 1.2 | Aa2 | NR | A+ | | | |
| Oldenburgische LB | 21,475 | 1,150 | 14.2 | 6.9 | 65.6 | 1.8 | Baa2 | NR | NR | | | |
| IKB Deutsche Industriebank | 16,622 | 1,372 | 14.3 | 0.5 | 56.0 | 1.2 | Baa1 | NR | BBB | | | |
| Average (median) | 95,287 | 5,463 | 14.8 | 2.5 | 65.4 | 0.9 | | | | | | |
| HCOB³ | 33,815 | 4,329 | 27.7 | 4.3 | 69.3 | 1.2 | Baa1 | BBB | WD | | | |
| HCOB (H1 2021)³ | 31,605 | 4,552 | 29.6 | 19.8 | 45.0 | 1.4 | Baa1 | BBB | WD | | | |

Sustainability – Key achievements and next steps in embedding ESG into company’s strategic framework

HCOB integrates sustainability considerations and objectives into its business strategy and actively manages social and environmental risks associated with business engagements. **We regard ourselves responsible to limit potential negative impact, to be a driver for positive change, and to be a reliable partner to advise and finance our clients ESG transition activities.** Thereby, we mitigate risks, contribute to positive change and seek for continuous improvement in environmental and social practices. In addition, we strive to be a ‘Net Zero Bank’ by 2050 the latest.

| 2020 | H1 2021 | H2 2021 |
|--|--|--|
| <ul style="list-style-type: none"> ✓ Principles for Responsible Banking and UNEP FI membership signed ✓ ESG applied to credit standards and Black List established ✓ ESG Scoring of new business and simulation of total loan book ✓ First sustainability rating assessments with significant improvements for Sustainability and IMUG | <ul style="list-style-type: none"> ✓ Comprehensive ESG Roadmap finalized ✓ CSR Report 2020 published on 1st April ✓ Sustainability Governance – Sustainability Committee & Office established on 1st April ✓ Black List enhancement and operationalization completed ✓ Investment Policy with respective ESG considerations approved ✓ Signed PCAF as carbon accounting standard | <ul style="list-style-type: none"> ✓ Updated ESG Factbook published ▪ ESG related strategy approach and target setting/ambition levels for Group HCOB and by business unit aligned with supporting our clients energy transition priorities ▪ ESG Scoring on single loan basis of entire loan portfolio ▪ Green Bond issuance capability ▪ 2nd Sustainability Rating Assessment with focus on ISS and MSCI |



2. FINANCIAL GROUP RESULTS

H1 2021

Solid revenues, lower LLPs and decisively managed costs drive profitability – overhaul of b/s increasingly bearing fruit

| € mn | H1 2021 | H1 2020 | Δ |
|--|------------|------------|-------|
| Net interest income | 269 | 351 | -23 |
| Net commission income | 22 | 27 | -19 |
| Result from hedging | -2 | 2 | >-100 |
| Result from financial instruments categorised as FVPL | 28 | -149 | >100 |
| Net income from financial investments | 2 | 5 | -60 |
| Result from the disposal of financial assets classified as AC | 19 | 44 | -57 |
| Total Income | 338 | 280 | 21 |
| Loan loss provisions | 22 | -94 | >100 |
| Total income after loan loss provisions | 360 | 186 | 94 |
| Administrative expenses | -153 | -181 | -15 |
| Other operating result | 5 | 100 | -95 |
| Expenses for regulatory affairs, deposit guarantee fund and banking associations | -31 | -29 | 7 |
| Net income before restructuring and transformation | 181 | 76 | >100 |
| Result from restructuring and transformation | -13 | -5 | >-100 |
| Net income before taxes | 168 | 71 | >100 |
| Income tax expense | 26 | -67 | >-100 |
| Group net result | 194 | 4 | >100 |

| | H1 2021 | H1 2020 | Δ |
|------------------------------------|---------|---------|---------|
| ROE before taxes ¹ | 17.1% | 5.5% | 11.6pts |
| ROE after taxes ¹ | 19.8% | 0.3% | 19.5pts |
| NIM ² | 136 | 113 | 23bp |
| CIR | 45% | 48% | -3pts |
| Risk Costs ³ | -19 | 59 | -78bp |
| NPE Coverage Ratio AC ⁴ | 45% | 48% | -3pts |

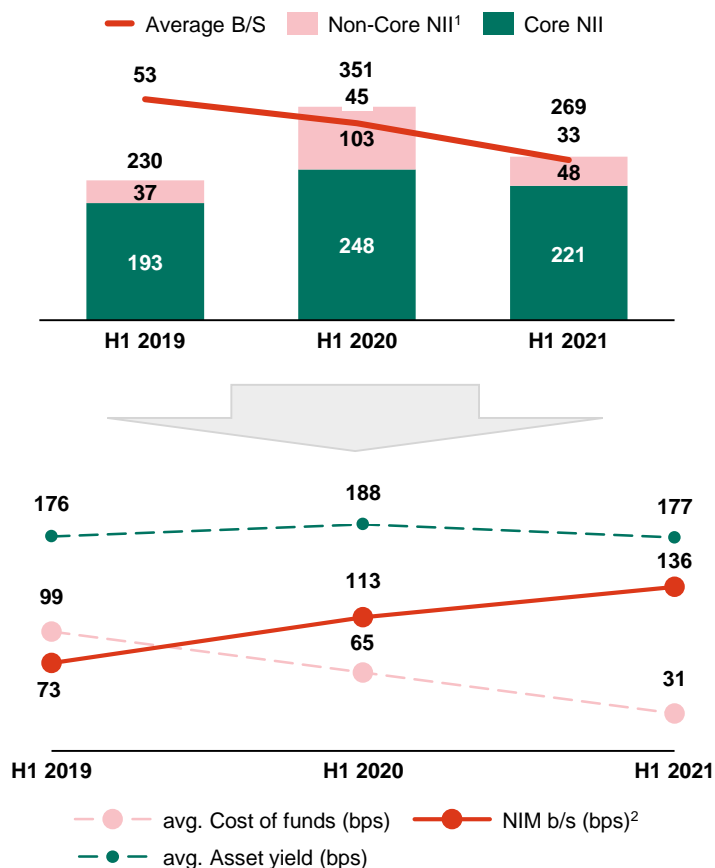
- ▶ Total income (€ 338mn) driven by solid recurring earnings, in particular sound trend in NII and NIM, and positive FVPL result
- ▶ Better than expected LLP (€ 22mn net reversal) due to sound risk development. Strong LLP buffers to mitigate Covid-19 driven impact - potential upside for full year if positive development continues
- ▶ OPEX decline by 15%, reflecting decisive cost management
- ▶ Other operating result significantly lower, reflecting nearly neutral impact of one-off effects (e.g. building sales dominated last year)
- ▶ Overall, strong financial metrics from increasingly strong NIM, downward trend for CIR and strong ROE reflect upward profitability trend

Increasingly productive balance sheet built on strong capital and liquidity position, risks are well covered

| € mn | H1 2021 | YE 2020 | Δ | | H1 2021 | YE 2020 | Δ |
|--|---------------|---------------|-----------|---|---------|---------|---------|
| Cash reserve | 2,770 | 1,741 | 59 | CET1 capital | 4.4 | 4.2 | 5% |
| Loans and advances to banks | 1,346 | 1,558 | -14 | RWA | 14.8 | 15.5 | -4% |
| Loans and advances to customers | 21,069 | 22,478 | -6 | CET1 Ratio ¹ | 29.6% | 27.0% | +2.6pts |
| Loan loss provisions | -510 | -569 | -10 | Leverage Ratio | 13.2% | 12.2% | +1.0pts |
| Trading assets | 1,002 | 1,544 | -35 | NPE Ratio | 1.9% | 1.8% | +0.1pts |
| Financial investments | 5,059 | 5,459 | -7 | NPE Coverage Ratio ^{AC} | 45% | 48% | -3pts |
| Non-current assets held for sale and disposal groups | 98 | 634 | -85 | LCR | 170% | 171% | -1pts |
| Other assets | 771 | 970 | -21 | NSFR | 117% | 111% | +6pts |
| Total assets | 31,605 | 33,815 | -7 | | | | |
| Liabilities to banks | 6,535 | 7,478 | -13 | ▶ Close to achieving the strategic target on balance sheet total of ~ € 30bn, H1 2021 was characterized by the continuing optimization of the balance sheet structure to further increase profitability | | | |
| Liabilities to customers | 12,174 | 13,104 | -7 | ▶ Moderate decrease in total assets is attributable in particular to loans & advances to customers and trading assets, the latter reflecting reduced derivatives exposure | | | |
| Securitised liabilities | 5,753 | 5,670 | 1 | ▶ Excellent capital position reflected in strong CET1 ratio and leverage ratio | | | |
| Trading liabilities | 504 | 686 | -27 | ▶ Potential portfolio risks are well covered by total LLPs amounting to 2.4% of customer loan book | | | |
| Provisions | 502 | 634 | -21 | ▶ Sound liquidity ratios (LCR, NSFR) reflect prudent liquidity steering | | | |
| Subordinated capital | 942 | 940 | 0 | | | | |
| Equity | 4,576 | 4,344 | 5 | | | | |
| Other liabilities | 619 | 959 | -35 | | | | |
| Total equity and liabilities | 31,605 | 33,815 | -7 | | | | |

1) CET1 ratios same-period

P&L driver – Net Interest Income driven by reduced cost of funds and selective business, fee income to be developed



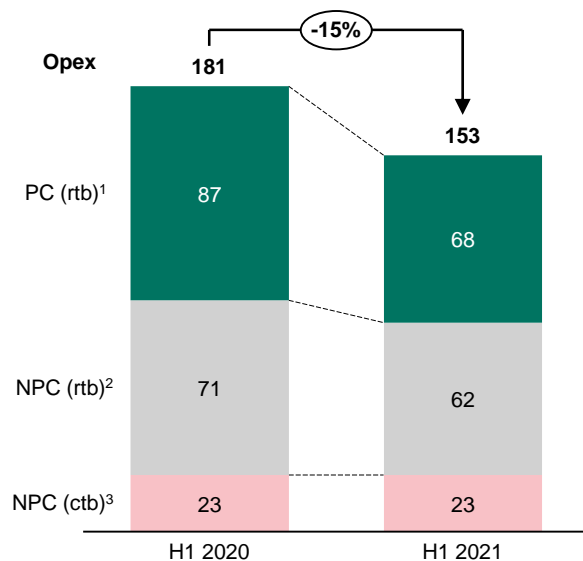
- ▶ Productivity of balance sheet increased as Core NII decreased by 10% versus H1 2020, while balance sheet was managed down by more than 25%
- ▶ This resulted in a further increase of NIM b/s to 136 bps, up 63 bps versus H1 2019
- ▶ Strategy to buy-back high priced legacy instruments and focus on organic funding led to significant decrease of average cost of funds
- ▶ Although interest rates declined, average asset yield remained relatively stable reflecting the bank's pricing discipline in new business
- ▶ Fee income lower in H1 2021 due to lower loan structuring and guarantee fees. Payment /documentary fees flat despite reduced b/s

| By products in € mn | H1 2021 | H1 2020 | Δ |
|--|---------|---------|------|
| Fee income | 22 | 27 | -19 |
| Lending business | 11 | 14 | -21 |
| Payment business / documentary business | 8 | 8 | 0 |
| Guarantee business | 3 | 5 | -40 |
| Securities business | 1 | - | 100 |
| Other | -1 | - | -100 |

1) Non-Core NII comprises valuation effects in NII, unwinding, pensions, effects of security sales / buy-backs | 2) NIM b/s equals core NII divided by average balance sheet

Operating expenses – significantly reduced RTB costs and temporarily elevated CTB costs due to IT transformation

in € mn, rounding differences may occur



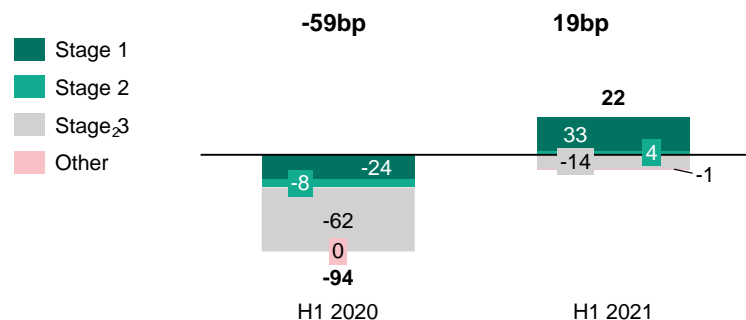
| | | |
|------------------------------|-------|-----|
| Restruc/Transf. ⁴ | 5 | 13 |
| Regulatory costs | 29 | 31 |
| CAPEX | 5 | 9 |
| CIR | 48% | 45% |
| FTE | 1,215 | 947 |

- ▶ OPEX reduced by 15% to € 153mn, thereof reduction run the bank (rtb) costs by -18% (€ 130mn)
 - PC (rtb)¹ reduction due to staff downsizing linked to reduction in balance sheet volume, lower new business, simplification of processes, outsourcing
 - NPC (rtb)² initial reductions especially due to lower building costs and legal advice
 - NPC (ctb)³ temporary additional requirements due to IT transformation projects
- ▶ Moderate temporary Restructuring/Transformation costs for e.g. decommissioning of legacy IT
- ▶ Stable regulatory costs despite increasing target volumes for bank levy
- ▶ Limited use of CAPEX especially for IT transformation
- ▶ Improved CIR development below 50%

Moderate LLP reversals in H1 2021, strong coverage of portfolio risks by total LLP amounting to 2.4% of loan book

Credit loss expense & risk costs¹

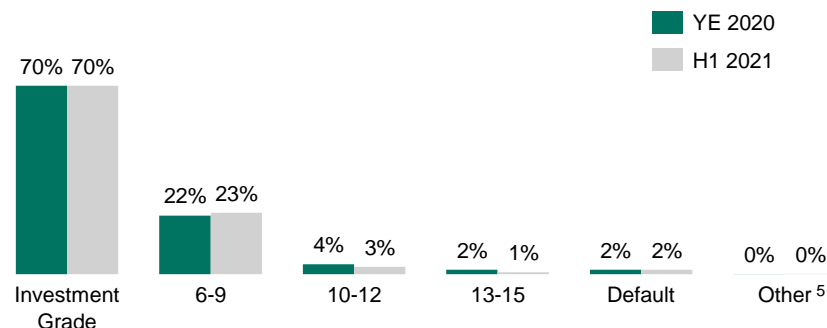
in € mn, in bp



Portfolio structure by rating

in %

EAD total: € 33.8bn (2020: € 35.4bn)



Balance sheet view and coverage ratios

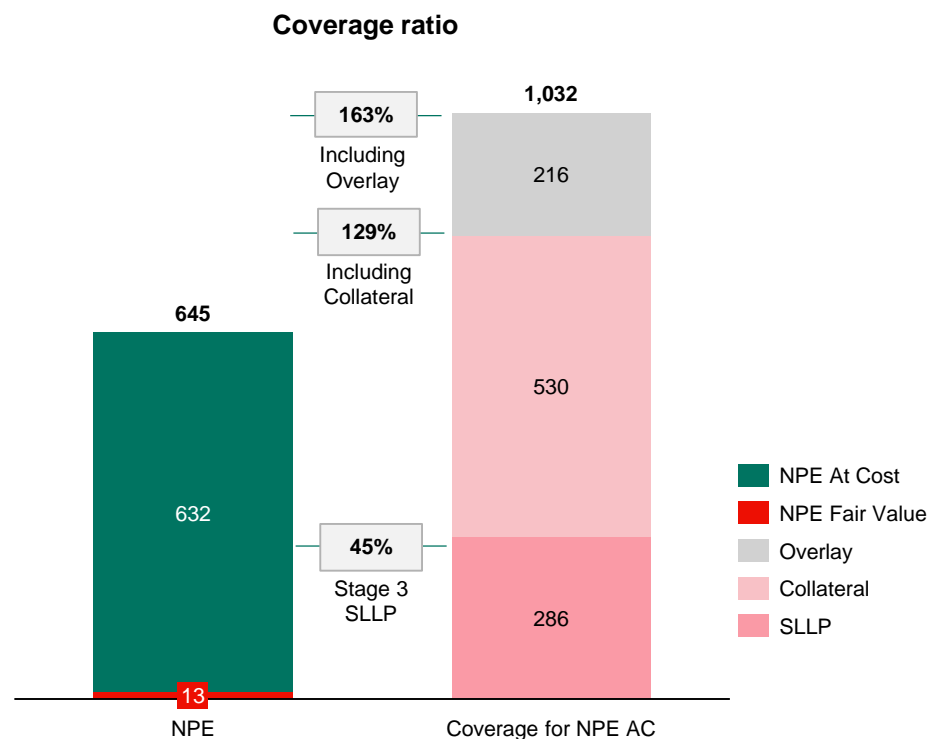
| KPIs | H1 2021 | 2020 | 2019 |
|-------------------------------|---------|------|------------------|
| NPE | 645 | 624 | 872 |
| NPE coverage ratio (AC) in % | 45.2 | 47.9 | 57.1 |
| NPE ratio in % | 1.9 | 1.8 | 1.8 ³ |
| Total LLP b/s | 510 | 569 | 708 |
| Total LLP coverage in % | 2.4 | 2.5 | 2.3 |
| Stage 1 LLP b/s | 91 | 91 | 57 |
| Stage 1 coverage in % | 0.5 | 0.5 | 0.2 |
| Stage 2 LLP b/s | 179 | 216 | 308 |
| Stage 2 coverage in % | 7.3 | 7.9 | 11.2 |
| Stage 3 SLLP ⁴ b/s | 240 | 262 | 343 |

- ▶ Slight NPE increase due to new COVID-19 induced defaults particularly in Real Estate, partially compensated by ongoing NPE Action Plan
- ▶ Slight increase of NPE ratio from 1.8% to 1.9% on back of lower b/s volumes
- ▶ Solid level of risk coverage as total LLP on b/s cover 2.4% of total loan book. Coverage ratio on NPE by SLLP (stage 3) is sound 45%

Solid NPE coverage based on SLLP, collateral and overlays with comfortable buffer for potential implications from Covid-19

Portfolio is well covered by SLLP, Collateral, and Overlays

in € mn

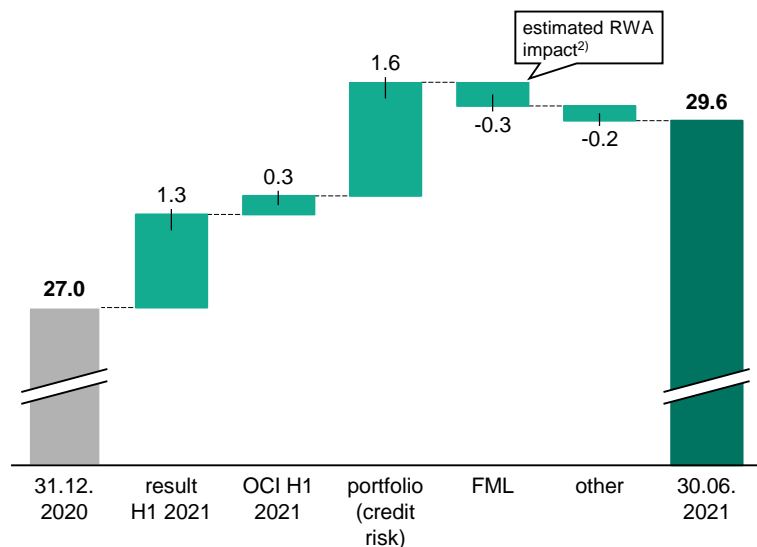


- ▶ NPE of € 632mn NPE_{AC} and € 13mn NPE FV
- ▶ Solid NPE_{AC} coverage of::
 - **SLLP** (stage 3) with a coverage ratio of 45%
 - **Incl. collateral** the coverage ratio amounts to 129%
 - **Incl. overlays** for additional portfolio risks the coverage ratio amounts to 163%

Capital position further strengthened by retained earnings due to increasing profitability, rigorous de-risking supportive

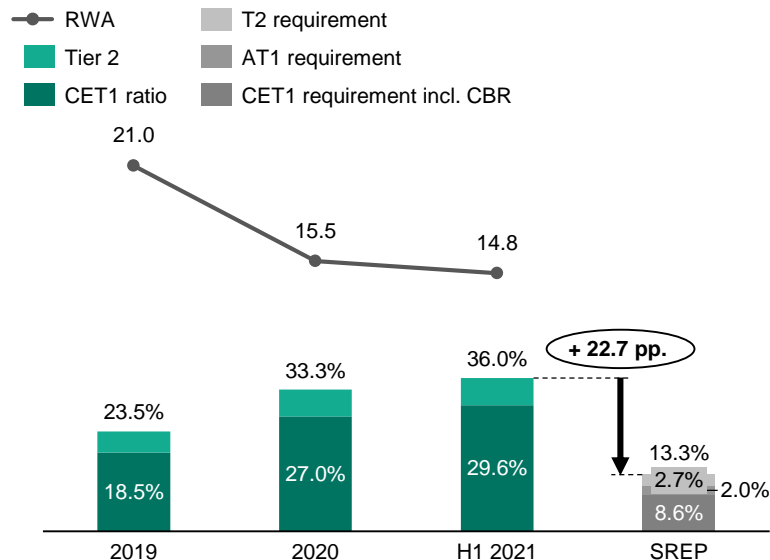
Drivers of CET1 Ratio development³

in %



Development of RWA / capital ratios

in € bn



- ▶ Further increased CET1 ratio of 29.6% underlines strong capital position with capital surplus well above regulatory requirements
- ▶ CET1 capital increased by positive P&L result of H1 2021 and an increased other comprehensive income (OCI)
- ▶ Leverage ratio further strengthened to very strong 13.2% (12.2%)
- ▶ RWA significantly reduced by de-risking started in 2019 and careful new business selection

Liability strategy linked to core business – 58% of funding sources are organic funding from clients & deliver franchise value

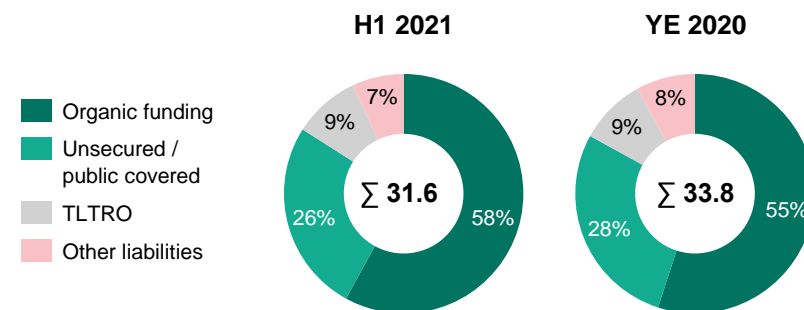
| € bn | H1 2021 | YE 2020 | Δ |
|-----------------------------------|-------------|-------------|-------------|
| Capital | 4.5 | 4.4 | +0.1 |
| Development Banks | 3.0 | 3.8 | -0.8 |
| Mortgage covered bonds | 2.9 | 2.9 | - |
| Shipping covered bonds | 0.1 | 0.1 | - |
| Franchise deposits | 7.6 | 7.3 | +0.3 |
| Organic funding | 18.1 | 18.4 | -0.3 |
| Other deposits ¹ | 1.3 | 1.9 | -0.6 |
| Public covered bonds ² | 1.0 | 1.2 | -0.2 |
| Unsecured Funding (SP/SNP) | 5.2 | 5.4 | -0.2 |
| Tier 2 | 0.9 | 0.9 | - |
| Unsecured / public covered | 8.4 | 9.5 | -1.1 |
| TLTRO | 3.0 | 3.0 | - |
| Other liabilities ³ | 2.1 | 2.9 | -0.8 |
| HCOB Group | 31.6 | 33.8 | -2.2 |

Maturity profile senior non-preferred / preferred / Tier 2

| in € bn | H2-2021 | 2022 | 2023 | 2024 |
|----------------------|------------|------------|------------|------------|
| Senior non-preferred | 0.3 | 0.4 | 0.7 | 0.2 |
| Senior preferred | 0.3 | 0.6 | 0.3 | 0.5 |
| Tier 2 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total | 0.6 | 1.0 | 1.0 | 0.8 |

Funding Composition HCOB

in € bn



- ▶ Funding strategy of HCOB focusses on increasing the organic funding as it leverages on banks core business and leads to increased franchise value
- ▶ Other liabilities have been actively reduced by over 25%
- ▶ As a result of this strategy, organic funding significantly increased from 55% to 58% during H1 2021
- ▶ Share of organic funding will increase before expected BdB entrance. Going forward, share of organically sourced liabilities will be expanded further (e.g. by lower TLTRO, further leveraging of covered bond franchise)

3. SEGMENT OVERVIEW

H1 2021

Segment Reporting - Changes in segment structure & methodology



- ▶ The new segment structure is derived from the new management board organizational structure, which focusses all market facing units under the CIO and changes on BU level
- ▶ The number of market segments is reduced from 4 to 3. Diversified lending is merged with Corporates and Project Finance in the segment “Project Finance & Corporates”
- ▶ Capital Markets is part of the new segment “TSY & Group Functions”, which incorporates the overlay portfolios owned by the ALCO and the central results from service functions
- ▶ To achieve a higher level of transparency and show external stakeholders the rationale of HCOB’s capital allocation with regards to profitability the reporting of business segment results is aligned with the internal management reporting and therefore changed in several areas:
 - Use of portfolio model for risk costs [standard risk costs: $PD \times LGD \times EAD$]; the deviation to the P&L risk provision is shown in the column reconciliation
 - Use of internal allocations for opex [CIR approach with target costs 2022]; the legacy costs (actual cost vs. 255mn€ target costs 2022) are shown in the segment TSY & Group Functions
 - After tax results for segments with minimum tax 12.8% (due to existing high loss carry forwards); the deviation to the group tax is shown in the column reconciliation
 - Capital usage and ROE after tax is based on 13% CET1 ratio as reported

Business segments well positioned for growth – Deep market expertise & good client relationships basis for value creation

As of June 30th, 2021¹

| Lending Functions | | | Investment Functions |
|---|--|--|--|
| Real Estate | Shipping | Project Finance & Corporates | TSY & Group Functions |
| <ul style="list-style-type: none"> Well-established, risk-conscious business, primarily in Germany Expanding new business with appropriate risk/return requirements Structuring competence for tailor-made financing Selective expansion of international business in neighbouring European countries | <ul style="list-style-type: none"> Focus on diversification of portfolio through domestic and international counterparties with good credit ratings Strategic partner based on long-term market expertise New business under strict margin and risk conditions (focus on secondary market, no spot market financing) New risk culture and new underwriting standards in place since 2018 | <ul style="list-style-type: none"> Renewable Energy & Infrastructure focus European and, selectively non-European markets Corporate Finance for German MidCaps combined with high competence in Working Capital/Factoring and Cash & Trade Corporates International diversifies selectively in European and North American market on base of sound risk/return profiles | <ul style="list-style-type: none"> Treasury and active liability management focused on providing stable liquidity and funding structure at competitive costs Payment services for all client segments, leveraging new technology platform Liquidity buffer forms major part of asset base, supplemented by strategic investment portfolio Group functions include all other central functions such as risk control, legal etc. |
| High-performance suite of payment transaction services for all customer segments | | | |
| <ul style="list-style-type: none"> → Segment assets: € 9.1bn → RWA: € 3.0bn → Net Income: € 37mn | <ul style="list-style-type: none"> → Segment assets: € 3.2bn → RWA: € 2.1bn → Net Income: € 30mn | <ul style="list-style-type: none"> → Segment assets: € 7.9bn → RWA: € 5.2bn → Net Income: € 24mn | <ul style="list-style-type: none"> → Segment assets: € 11.4bn → RWA: € 4.5bn → Net Income : € 37mn |

1) Segments excl. reconciliation

Segment Reporting – Starting new reporting of results H1 2021

| € mn / % | Project Finance & Corporates | | Real Estate | | Shipping | | Treasury & Group Functions | | Reconciliation | | Group | |
|---|------------------------------|------------|-------------|------------|------------|------------|----------------------------|-------------|----------------|-------------|-------------|-------------|
| | H1 2021 | H1 2020 | H1 2021 | H1 2020 | H1 2021 | H1 2020 | H1 2021 | H1 2020 | H1 2021 | H1 2020 | H1 2021 | H1 2020 |
| Net interest income | 71 | 79 | 89 | 116 | 44 | 61 | 15 | 71 | 50 | 24 | 269 | 351 |
| Net commission income | 14 | 14 | 4 | 6 | 6 | 8 | -0 | 0 | 2 | -1 | 22 | 27 |
| Other income ¹ | 5 | 6 | 4 | -1 | 21 | -34 | 95 | 16 | -78 | -85 | 47 | -98 |
| Total income | 90 | 99 | 97 | 121 | 71 | 35 | 110 | 87 | -30 | -62 | 338 | 280 |
| Risk costs (expected loss) | -14 | -16 | -8 | -11 | -7 | -15 | -1 | -1 | 52 | -51 | 22 | -94 |
| Administrative expenses & regulatory costs | -48 | -51 | -47 | -58 | -30 | -29 | -59 | -72 | 0 | 0 | -184 | -210 |
| Other operating result | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 100 | 0 | 0 | 5 | 100 |
| Result from restructuring & transformation | 0 | 0 | 0 | 0 | 0 | 0 | -13 | -5 | 0 | 0 | -13 | -5 |
| Net income before taxes | 28 | 32 | 42 | 52 | 34 | -9 | 42 | 109 | 22 | -113 | 168 | 71 |
| Income tax expense | -4 | -4 | -5 | -7 | -4 | 1 | -5 | -14 | 44 | -43 | 26 | -67 |
| Net income after taxes | 24 | 28 | 37 | 45 | 30 | -8 | 37 | 95 | 66 | -156 | 194 | 4 |
| Cost/income ratio (CIR - %) | 48 | 46 | 42 | 42 | 39 | 75 | 35 | 31 | | | 45 | 48 |
| ROE after taxes (%) ² | 7.0 | 6.3 | 17.2 | 13.6 | 20.8 | -3.7 | 13.2 | 32.5 | | | 19.8 | 0.3 |
| Risk costs (expected loss - %) ³ | 0.32 | 0.32 | 0.17 | 0.19 | 0.44 | 0.64 | 0.02 | 0.01 | | | -0.14 | 0.43 |
| Average segment assets - € bn | 8.5 | 10.1 | 9.4 | 11.8 | 3.3 | 4.6 | 11.3 | 17.4 | 0.0 | 0.0 | 32.5 | 43.9 |
| Loan loss provisions (income statement) | -13 | -114 | -1 | -49 | 34 | 66 | 2 | 2 | 0 | 1 | 22 | -94 |
| € bn / % | H1 2021 | YE 2020 | H1 2021 | YE 2020 | H1 2021 | YE 2020 | H1 2021 | YE 2020 | H1 2021 | YE 2020 | H1 2021 | YE 2020 |
| Segment assets – € bn | 7.9 | 8.9 | 9.1 | 9.5 | 3.2 | 3.3 | 11.4 | 12.1 | 0.0 | 0.0 | 31.6 | 33.8 |
| Risk Weighted Assets (RWA) | 5.2 | 5.5 | 3.0 | 3.6 | 2.1 | 2.2 | 4.5 | 4.2 | 0.0 | 0.0 | 14.8 | 15.5 |
| Loan loss provisions (balance sheet) | 0.2 | 0.3 | 0.2 | 0.2 | 0.1 | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.5 | 0.6 |
| NPE Ratio (%) | 2.9 | 2.8 | 2.6 | 1.3 | 3.3 | 5.4 | 0.0 | 0.0 | | | 1.9 | 1.8 |

- ▶ Lending units with improved profitability metrics (ROE) due to more selective business approach and lower funding costs
- ▶ Net income in Treasury & Group functions lower vs. prior year, which benefited from building sales and hybrid valuation effect

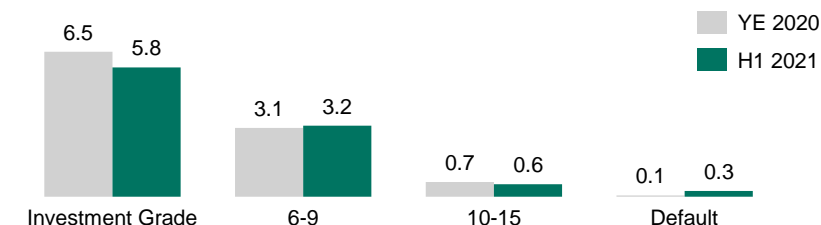
Net result excluding non-recurring items improved in H1 2021 to € 191mn compared to prior year (€ -162mn)

| € mn | Client Business | | Treasury & Group Functions | | Reconciliation | | Group | |
|---|-----------------|---------|----------------------------|---------|----------------|---------|---------|---------|
| | H1 2021 | H1 2020 | H1 2021 | H1 2020 | H1 2021 | H1 2020 | H1 2021 | H1 2020 |
| Net result | 91 | 65 | 37 | 95 | 66 | -156 | 194 | 4 |
| Sale of assets (e.g. buildings - other results) | | | | 71 | | | | 71 |
| Valuation effect Hedge Accounting and hybrids | | | | 74 | 2 | 17 | 2 | 91 |
| Tax reimbursements | | | 14 | | | | 14 | |
| Reversal of litigation provision | | | 0 | 9 | 0 | 0 | 0 | 9 |
| Restructuring | 0 | 0 | -13 | -5 | 0 | 0 | -13 | -5 |
| Net result w/o non-recurring items | 91 | 65 | 36 | -53 | 64 | -173 | 191 | -162 |

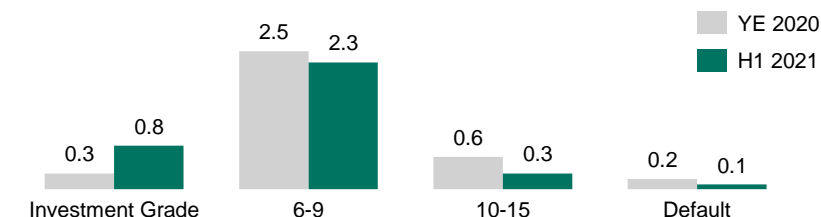
Asset allocation towards core business – sound asset quality of more focused portfolio, despite Covid-19

| EAD in € bn | H1 2021 | YE 2020 | Δ |
|---|-------------|-------------|------------|
| Residential | 1.7 | 2.0 | -16% |
| Office | 3.9 | 3.7 | +6% |
| Retail | 2.7 | 2.9 | -7% |
| Hotel | 0.8 | 0.8 | 1% |
| Other | 0.9 | 1.0 | -17% |
| Commercial Real Estate | 9.9 | 10.4 | -5% |
| Container | 1.3 | 1.3 | 0% |
| Bulker | 0.9 | 1.0 | -5% |
| Tanker | 0.7 | 0.8 | -13% |
| Other | 0.6 | 0.5 | +15% |
| Shipping | 3.5 | 3.6 | -2% |
| Corporates | 3.6 | 4.2 | -14% |
| Syndication | 0.0 | 0.1 | -69% |
| Corporates International | 0.7 | 0.4 | +70% |
| Infrastructure | 1.8 | 1.8 | 1% |
| Renewable Energy | 3.2 | 3.7 | -16% |
| Project Finance & Corporates | 9.4 | 10.3 | -9% |
| Cash / Liquidity buffer | 6.0 | 5.3 | 13% |
| Financial Investments & Loans | 3.2 | 3.2 | 3% |
| Other (e.g. Cash Collat., Derivatives) | 1.9 | 2.7 | -31% |
| TSY & Group Functions | 11.1 | 11.1 | -1% |
| HCOB Group | 33.8 | 35.4 | -4% |

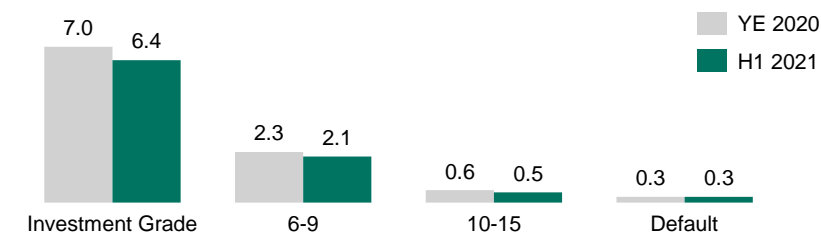
Commercial Real Estate: Rating (EAD; in € bn)



Shipping: Rating (EAD; in € bn)



Project Finance & Corporates¹: Rating (EAD; in € bn)



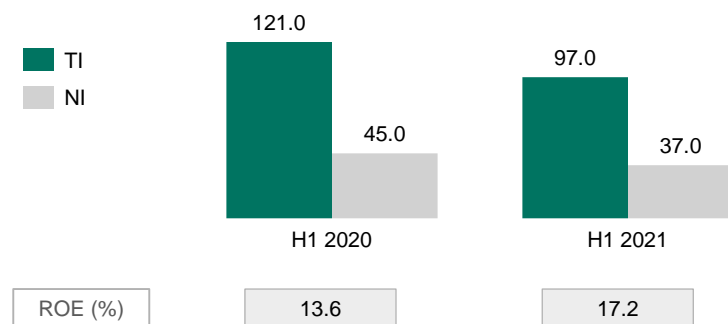
Rounding differences possible | 1) Excl. Syndication

Real Estate – Operating business characterized by risk-conscious & earnings-optimizing development of the portfolio

TI, NI & ROE¹:

Sound operating performance

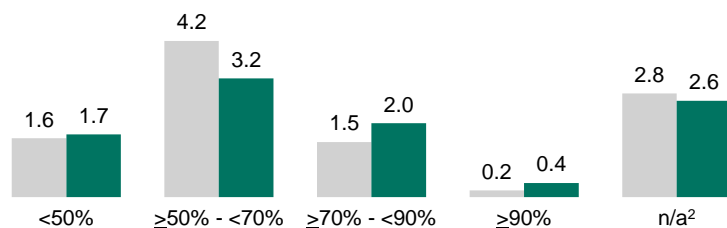
in € mn / %



Portfolio LTV

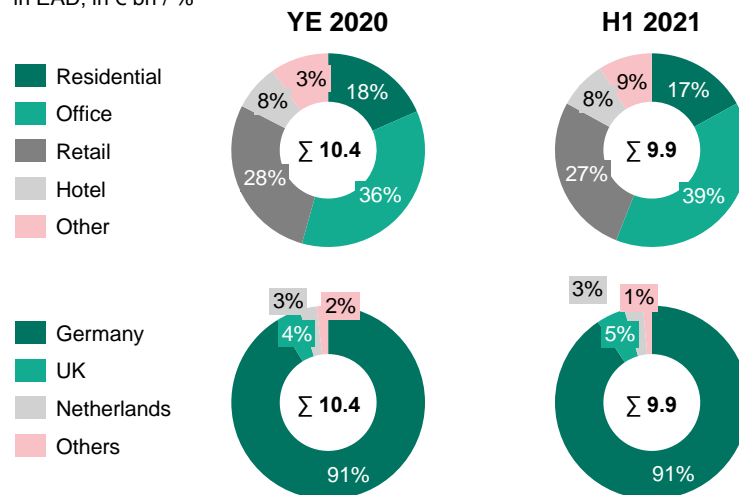
in € bn

■ YE 2020 ■ H1 2021



Portfolio by segment and region

in EAD; in € bn / %



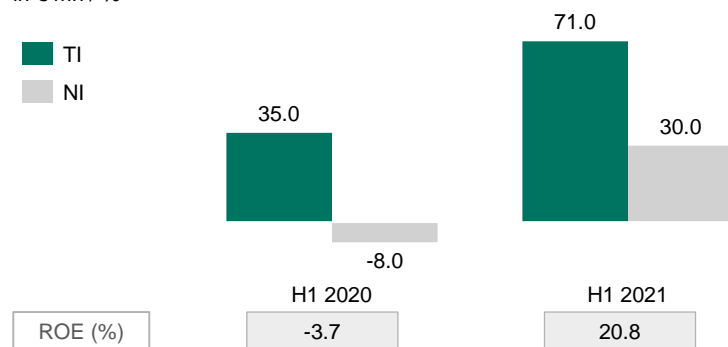
- ▶ Increased ROE¹ reflects more selective approach for new business with higher margins and lower funding costs
- ▶ Gross New Business is recovering following crisis-driven lower credit demand last year
- ▶ Asset quality overall at sound levels, some weakening for hotels and retail exposures
- ▶ Moderately higher average LTVs, increasing from 61% to 62%, remaining at sound levels

Shipping – Strong improvement of results due to significant increase in total income and lower risk costs

TI, NI & ROE¹:

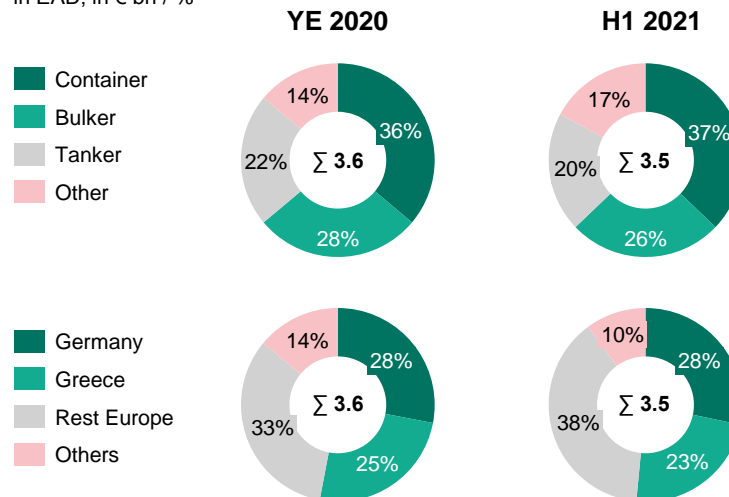
Sound operating performance

in € mn / %



Portfolio by segment and region

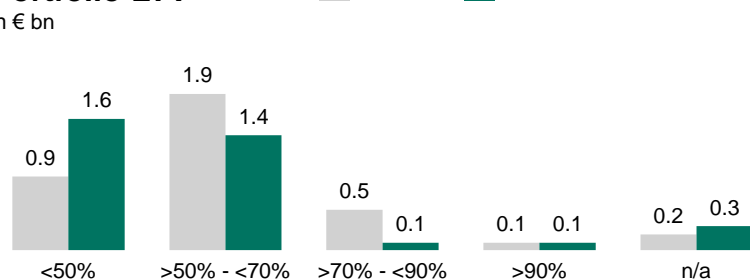
in EAD; in € bn / %



Portfolio LTV

in € bn

YE 2020 H1 2021



- ▶ Encouraging earnings development was driven by the significant increase in total income, which also benefited e.g. from positive valuation effects on customer derivatives and loans, coupled with strong operating performance
- ▶ Lower risk costs also contributed to earnings improvement
- ▶ Encouraging overall development on the shipping markets despite Covid-19 crisis, favored increase in New Business
- ▶ Average LTV improved from 61% to 50% as secondhand values for Container and Bulker increased

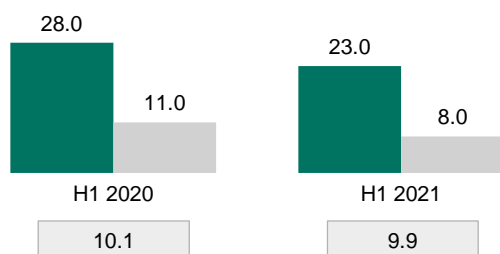
Rounding differences possible | 1) Total Income, Net Income, ROE after taxes based on a 13%-ratio of invested CET 1 capital as reported

Project Finance – Domestic and international project focus contributes strongly to income and portfolio risk diversification

Renewable Energy

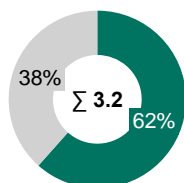
TI, NI & ROE¹
in € mn / %

■ TI
■ NI

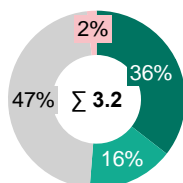


EAD by Asset Class and Region
in € bn

■ Wind
■ Solar



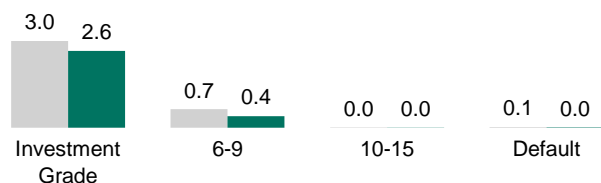
■ Germany
■ France
■ Rest of Europe
■ Others



Rating

in EAD; in € bn

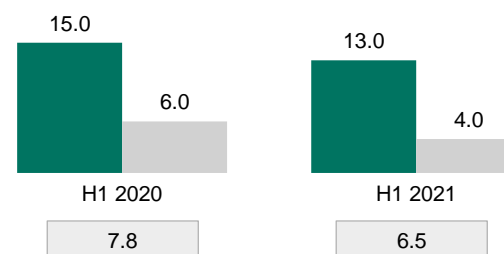
■ YE 2020 ■ H1 2021



Infrastructure

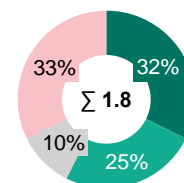
TI, NI & ROE¹
in € mn / %

■ TI
■ NI

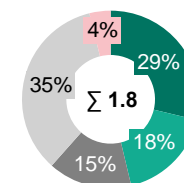


EAD by Asset Class and Region
in € bn

■ PPP
■ Digital Infrastructure
■ District Energy
■ Others



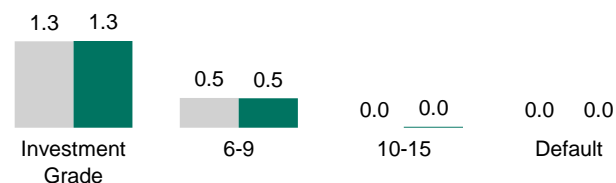
■ Belgium
■ Germany
■ Luxembourg
■ Rest of Europe
■ Others



Rating

in EAD; in € bn

■ YE 2020 ■ H1 2021

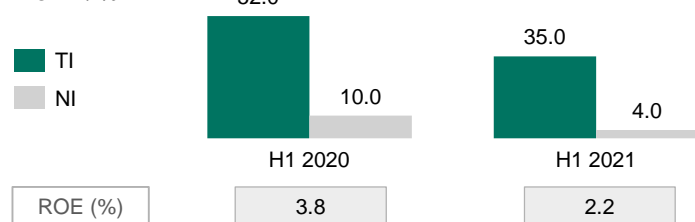


Corporates – Ongoing de-risking with simultaneous development of Corporates International as strong new segment

Corporates

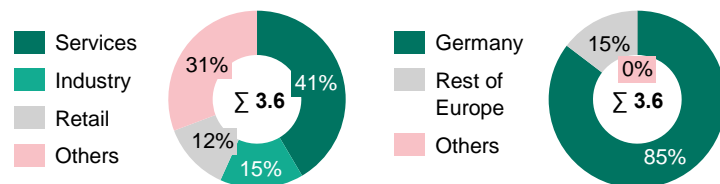
TI, NI & ROE²

in € mn / %



EAD by Asset Class and Region

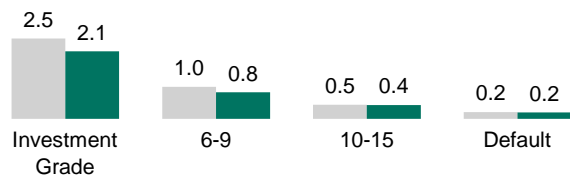
in € bn



Rating

in EAD; in € bn

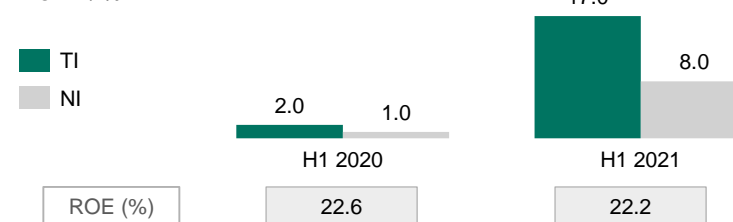
YE 2020 H1 2021



Corporates International¹

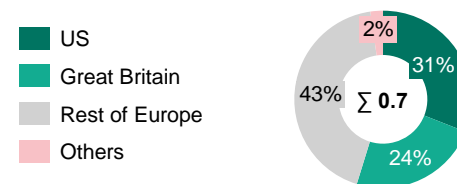
TI, NI & ROE²

in € mn / %



EAD by Region

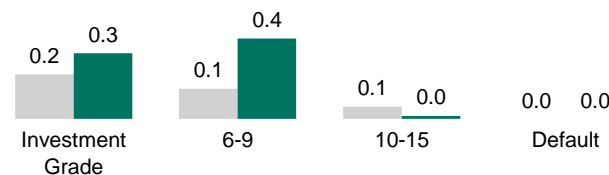
in € bn



Rating

in EAD; in € bn

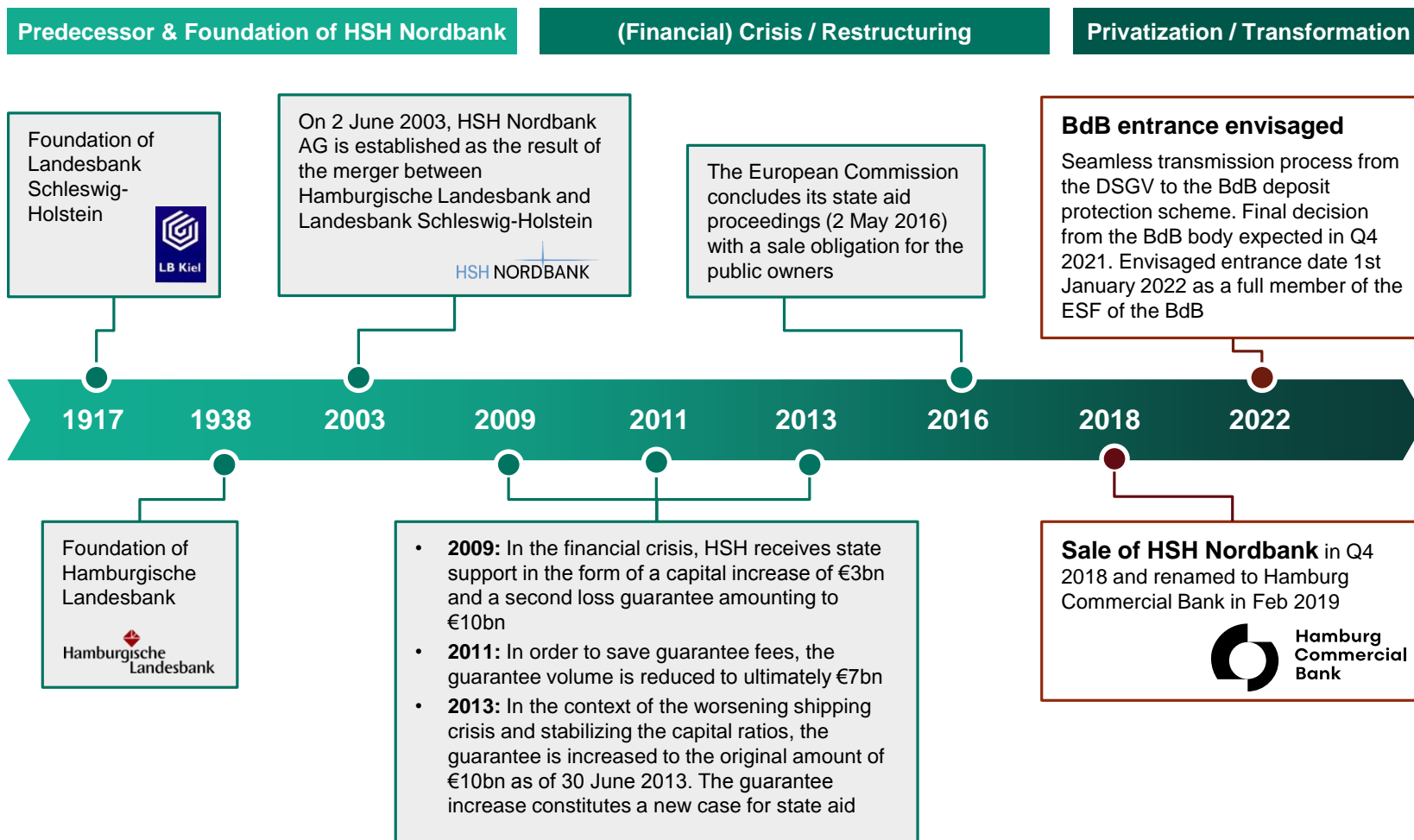
YE 2020 H1 2021



4. HCOB AT A GLANCE

A private commercial bank and specialist financier

HCOB as the first successfully privatized Landesbank – comprehensive transformation plan established in Q4 2018



HCOB – Our strategy and value proposition



Growth in our core markets

We aim to leverage our deep asset expertise and strong heritage for profitable growth in Germany, and selected European and international markets that provide sufficient room to grow. Our focus is on attractive niche segments and client situations that play to our strengths and expertise.



Focus on delivering customer solutions

We provide tailored solutions to our clients and apply an entrepreneurial view on transactions throughout the value chain. As a result, we strengthen long term and reliable client relationships and accompany our clients on their evolving needs (e.g. ESG). We are active in key trending areas and meet our client's requirements.



Efficiency in everything we do

We are committed to continuously optimize our processes, technology, and organization to increase customer satisfaction and to ensure our organization's competitiveness in a challenging banking environment. We aim to leverage data and speed as a differentiator to serve our customers and for own operational excellence.



Safe and well-balanced risk profile

Our strong capital position provides strategic flexibility. A balanced risk profile, selective portfolio growth and high degree of diversification within and across asset classes ensures high resilience and is the basis for our risk-adjusted business strategy.



*“Hamburg Commercial Bank AG (HCOB) is a **private commercial bank** and **specialist financier** headquartered in Hamburg, Germany. HCOB offers its clients a high level of structuring expertise in **real estate** financing with a focus on Germany and has a strong market position in international **shipping**. The bank is one of the pioneers in the pan-European market for project financing of **renewable energies** and is also involved in the expansion of **digital infrastructure**. HCOB offers individual solutions for **international corporate clients** and **specialty lending** as well as a focused corporate business in Germany. Digital products for reliable and timely **domestic and international payments and deposits as well as other trade finance solutions** also support the needs of the bank's customers. HCOB is increasingly aligning its activities with established **ESG** criteria and has anchored sustainability aspects in its business model.”*

HCOB - Providing specialized financial solutions in selected segments to our clients

What we offer

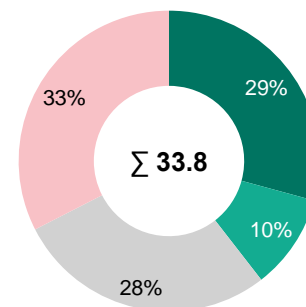
- HCOB is a private commercial bank that works with and supports its clients at eye level while offering efficient solutions to complex challenges
- We are characterized by our experience and sector knowledge in our clients businesses, which is supported by our focused capital markets products and services
- Business areas: Commercial project finance in the real estate, renewable energies and infrastructure segments; Shipping; Tailored finance for medium-sized businesses; Structured Finance, including syndications; Payment services and transaction banking products as well as expert advice in corporate finance



HCOB is engaged in & across various segments & countries

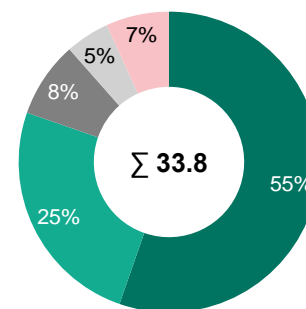
EAD by Segment

in € bn



EAD by Region

in € bn



Management Board and Shareholder Structure – Experienced international management team & strong ownership



Stefan Ermisch
CEO

- Born in 1966 in Bonn, Germany
- Chief Executive Officer (CEO) since June 2016
- More than eighteen years of leading management board positions as CEO, CFO and COO at private commercial banks and in the public sector, in Germany, Austria and Italy



Ulrik Lackschewitz
CRO and Deputy CEO

- Born in 1968 in Bro, Sweden
- Chief Risk Officer (CRO) since October 2015 and deputy CEO since December 2018
- Before that, Ulrik Lackschewitz was Group Head of Financial and Risk Control at NordLB (2011) and reported directly to the Management Board



Ian Banwell
CFO

- Born 1963 in Uganda
- Chief Financial Officer (CFO) since September 2020, before (since April 2019) Chief Operating (COO)
- Earlier, Ian Banwell was Senior Managing Director at Cerberus and is currently Chief Executive Officer (CEO) and owner of Round Table Investment Management Company, LP.



Christopher Brody
CIO

- Born 1968 in the US
- Chief Investment Officer (CIO) since July 2019
- From 2012 to June 2019 Christopher Brody was President and Chief Investment Officer of a US family office and from 2008 to 2011, he held the position of Chief Investment Officer at the Austrian bank BAWAG P.S.K.

Ownership Structure

| Several funds initiated by Cerberus Capital Management, L.P. | | | One fund advised by J.C. Flowers & Co. LLC | One fund initiated by GoldenTree Asset Management LP | Centaurus Capital LP | BAWAG P.S.K. | HCOB <i>Current and former Management Board Members (who are or were in office from November 2018)</i> |
|--|--|--|--|--|----------------------|--------------|---|
| Promontoria Holding 221 B.V. 9.87% | Promontoria Holding 231 B.V. 13.87% | Promontoria Holding 233 B.V. 18.71% | JCV IV Neptun Holdings S.à r.l. | Golden Tree Asset Management Lux S.à r.l. | Chi Centauri LLC | | |
| 42.45% | | | 34.96% | 12.49% | 7.49% | 2.50% | 0.11% |

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Management system and defined management indicators of the IFRS Group

The Bank's integrated management system is aimed at the management of key value drivers on a targeted basis. The Bank (which was operating under the name HSH Nordbank AG until February 4, 2019) uses a risk-adjusted key indicator and ratio system for this purpose that ensures that the Overall Bank are managed in a uniform and effective manner. The Hamburg Commercial Bank Group is managed mainly on the basis of figures for the Group prepared in accordance with the International Financial Reporting Standards (IFRS) and/or the relevant prudential rules.

Within the management reporting framework, the Bank focuses on the most important management indicators for the individual value drivers of the IFRS Group. On the one hand, the focus is on how these key indicators changed compared to the previous year and, on the other, on how they are expected to change in the future. The Group management report for the 2020 financial year contains further information on the management system and defined management parameters of the Hamburg Commercial Bank Group as well as disclosures.

5. APPENDIX

List of acronyms

| Acronyms | Long term | Acronyms | Long term |
|-----------|--|----------|---|
| AC | At cost | NI | Net Income |
| Avg. or Ø | Average | NIB | Non-interest bearing |
| BAU | Business as usual | NIM | Net Interest Margin |
| BdB | Bundesverband deutscher Banken (Association of German Banks) | NPC | Non personnel cost |
| b/s | Balance sheet | NPE | Non Performing Exposure |
| BPS | Base points | NPL | Non-performing loan |
| BU | Business Unit | NSFR | Net Stable Funding Ratio |
| CAPEX | Capital expenditures | OCI | Other comprehensive income |
| CoF | Cost of funds | OPEX | Operating expenses / Administrative expenses |
| CET1 | Common Equity Tier 1 | PCAF | Partnership for Carbon Accounting Financials |
| CIR | Cost-Income-Ratio | Pbt | Profit before taxes |
| CRE | Commercial Real Estate | PC | Personnel cost |
| CRM | Credit Risk Management | P&L | Profit & Loss |
| CRR | Capital Requirements Regulation | PP | Percent point |
| CSR | Corporate Social Responsibility | PY | Previous year |
| CTB | Change-the-bank | Q1 | First quarter |
| Δ | Delta | OTD | Originate-to-distribute |
| EAD | Exposure at Default | ROE | Return on Equity |
| ESG | Environmental, Social, Governance | RTB | Run-the-bank |
| FC | Forecast | RWA | Risk-weighted assets |
| FTE | Full time employees | Saki | Regulatory reporting local gaap |
| FVPL | Fair value through profit or loss | SB | Supervisory board |
| FY | Full year | SREP | Supervisory Review and Evaluation Process |
| GHG | Greenhouse gas | SVA | Shareholder value added |
| H1 | First half year | TI | Total Income |
| IFRS | International Financial Reporting Standards | TLTRO | Targeted longer-term refinancing operations |
| KPI | Key performing indicator | TSY | Treasury |
| LaR | Loans and Receivables | UNEP FI | United Nations Environment Programme Finance Initiative |
| LCR | Liquidity Coverage Ratio | wrt | With respect to |
| (S)LLP | (Single) Loan Loss Provision | w/o | Without |
| LTV | Loan to value | YE | Year end |
| M&A | Mergers & Acquisition | YTD | Year to date |
| MB | Management Board | YTG | Year to go |